EMO 408 Inventory Management Effective from AY: 2023-24

Prerequisites for the	A basic course in Operations Management	
course:	Trousie course in operations management	
Objective:	To introduce tools and techniques of inventory	
	management	
Content:	Introduction	
	Inventory concept; need for inventory; types of inventory,	
	functions, use; Dependent and Independent Demand,	3 hours
	Responsibility for inventory management. Strategic	
	Inventory Management;	
	Inventory Control Techniques: Inventory classification	
	and its use in controlling inventory, Setup time and	
	inventory control, safety stock determination; Strategies to	5 hours
	increase Inventory Turns.	
	Inventory Models:	
	Fixed Order Versus Fixed Interval systems – Developing	
	Special Quantity Discount Models – Inventory Model for Manufactured Items – Determination of Economic Lot	5 hours
	Size under various situations; Replenishment Models –	3 Hours
	Inventory Models with uncertainty – Probabilistic	
	Inventory Models Inventory Models	
	Material Requirement Planning Systems (MRP):	
	Data Requirements and Management; Bill of Materials,	5 hours
	types of BOM, Modular BOM, Master Production	
	Schedules; Managing MPS inventory records, lot sizing,	
	process of MRP, and output of MRP.	
	Make or Buy Decisions:	
	Concept of outsourcing, Factors influencing Make or Buy	
	Decisions, Trends in Make or Buy Decisions in context of	
	core competency. Materials Management in JIT	6 hours
	Environment; Zero inventory concept, Excess Inventory,	
	Materials management in JIT environment, Vendor	
	Management in JIT context.	
Pedagogy:	Lectures/ tutorials/laboratory work/ field work/ outreach	
	activities/ project work/ vocational training/viva/	
	seminars/ term papers/assignments/ presentations/ self- study/ Case Studies etc. or a combination of some of	
	these. Sessions shall be interactive in nature to enable peer	
	group learning.	
References/Readings	1. Zipkin, P. H, Foundations of Inventory	
References/Readings	Management –McGraw Hill. 2000 or Latest	
	Edition	
	2. Seetharama L Narsimhan, Dennis W McLeavy,	
	Peter J Billington, Production Planning And	
	Inventory Control - Prentice Hall Of India Pvt Ltd,	
	1994 or Latest Edition	
	3. Richard J. Tersine, Principles of Inventory and	
	Materials Management, Prentice Hall, 1981 or	
	Latest Edition	
	4. Muller, Max; Essentials of Inventory Management;	
	AMACON; 2011 or Latest Edition	
	5. Toomey, John W; Inventory Management –	
	Principles, Concepts and Techniques; Springer US;	
I annin O	2012 or Latest Edition	
<u>Learning Outcomes</u>	To be able to use inventory management tools for	
	inventory decisions.	