

**Name of the Programme** : MBA (Financial Services)  
**Course Code** : MGF-521  
**Course Title** : Bank Management  
**Number of Credits** : 2  
**Effective from AY** : 2022-23

<b>Pre-requisites for the Course:</b>	NIL	
<b>Course Objectives:</b>	To provide in-depth knowledge of banking system, products and services and develop competencies in measurement and management of asset- liability structure and risks in banks	
<b>Content:</b>	<p><b>Unit 1</b>  <b>Indian Banking System</b>            Overview: Structure of Indian Banking system, Banking Products and Services, Banking operations and monetary control tools.</p> <p><b>Unit 2</b>  <b>Assets Liability Management and NPAs</b>            Overview of Bank's balance sheet and income statements, Pre-requisite of Asset Liability Management (ALM), ALM techniques, Asset and Liability Committee (ALCO), Non-Performing Assets (NPA), Capital Adequacy in Banks, RBI guidelines on NPAs and Asset classification.</p> <p><b>Unit 3</b>  <b>Risk Management in Banking</b>            Types of Risk in Banks, Risk Management Process, General Risk Management using CAMELS rating, Measures for identifying and controlling risks - Credit Risk, Interest Rate risk – Gap analysis, Duration analysis, Liquidity risk, market risk – Risk adjusted return on capital.</p>	<p><b>7 Hours</b></p> <p><b>15 Hours</b></p> <p><b>8 Hours</b></p>
<b>Pedagogy:</b>	The pedagogy for this course consists of a mixture of Lectures, Case study, Classroom discussion, Seminar, Assignment and Group project.	
<b>References/ Readings:</b>	<ol style="list-style-type: none"> <li>1. O.P. Agarwal (2020). <i>Banking and Insurance</i>. Himalaya Publishing House.</li> <li>2. Mukund S. (2015). <i>Banking and Financial Services</i>. Himalaya Publishing House.</li> <li>3. M. Y. Khan (2019). <i>Indian Financial System</i>. McGraw Hill.</li> <li>4. Barbara C., Claudia G. Philip M (2015). <i>Introduction to Banking</i>. Pearson.</li> <li>5. Institute of Company Secretaries of India (2014), <i>Banking Law and Practice</i>.</li> <li>6. NSE Academy Certificates in Financial Markets (NCFM) (2020), Banking Sector Intermediate Module.</li> </ol> <p><b>Reference Websites</b></p> <ol style="list-style-type: none"> <li>1. <a href="http://www.rbi.org.in">www.rbi.org.in</a></li> <li>2. <a href="http://www.iica.nic.in">www.iica.nic.in</a></li> <li>3. <a href="http://www.icsi.edu">www.icsi.edu</a></li> </ol> <p><a href="http://iibf.org.in">http://iibf.org.in</a></p>	
<b>Course Outcomes:</b>	After completion of this course, the students will be able to: <b>CO1.</b> Explain the structure of Indian banking system. <b>CO2.</b> Identify actions for resolving asset liability management issues. <b>CO3.</b> Evaluate banking operations on risk parameters as outlined by regulatory norms and bank policy.	