Designing and implementing an Alumni Association for MBA programme at GBS & Effectiveness of interactions between Goa University and its stakeholders

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Date: 29th April 2023

Examined by:



COMPLETION CERTIFICATE

This is to certify that the internship report "Designing and implementing an Alumni Association for MBA programme at GBS & Effectiveness of interactions between Goa University and its stakeholders" is a bonafide work carried out by Mr. Allan Valentino D'Cruz under my supervision/mentorship in partial fulfilment of the requirements for the award of the degree of Master of Business Administration in the Discipline of Management Studies at the Goa Business School, Goa University.

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Date: 10th May 2023 Place: Goa University

DECLARATION BY STUDENT

I hereby declare that the data presented in this Internship report entitled, "Designing and implementing an Alumni Association for MBA programme at GBS & Effectiveness of interactions between Goa University and its stakeholders" is based on the results of investigations carried out by me in the discipline of Management Studies at the Goa Business School, Goa University under the Mentorship of Dr. R. Nirmala and co-guide Prof. Nilesh Borde and the same has not been submitted elsewhere for the award of a degree or diploma by me. Further, I understand that Goa University or its authorities will not be responsible for the correctness of observations / experimental or other findings given the dissertation.

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Contents

SWOT Analysis	8
VRIN Analysis	10
Industry description	12
PESTLE Analysis	14
The Porters Five Forces Analysis	15
Project Introduction	18
Literature review	20
Research Gap	59
Research Questions	60
Research Objectives	61
Limitations	61
Methodology	62
Project 1: Designing an alumni association for MBA programme at Goa Business	64
Vision Statement	64
Mission Statement	64
Objectives	64
Process	65
Proposed Rules and Regulations of MBA, Goa Business School	66
Results	76
Conclusion	76
Project 2: A Study on effectiveness on interaction between Goa University and its s	takeholders 77
Data Analysis and Interpretations	78
Conclusion	110
Recommendations	112
Work done & Learnings	115
Annexure I	119
Annexure II	122

Goa Business School, Goa University Profile

The formation of Goa Business School, a division of Goa University, was the consequence of the consolidation of numerous departments that could function more efficiently as a unit. Goa University was founded in the year 1985, while the MBA programme was introduced in the year 1989. However, Goa Business School was formed in the year 2019.

The Goa Business School has merged the following departments: Executive Master of Business Administration, Master of Business Administration Financial Services (2011), Master of Business Administration, Master of Commerce, Master of Computer Application, Master of Arts in Economics, and Master of Business Administration. The Department of Economics preserves a legacy of the University's foundation Centre for Postgraduate Instruction and Research (CPIR). The Department of Computer Science and Technology was established with initial funding from DOE/UGC through the Personnel Development Programme. The merger would provide academics and research students with the opportunity to rebrand and emphasise our combined teaching and research capabilities in these disciplines, as well as to unearth new synergies that had been previously concealed within departmental divisions. In the past, graduates from these departments were employed by industries in India and abroad.

Even though the merger is consistent with the stated objectives, we must not overlook the departments' individual contributions. Therefore, the 610 publications published (1986 to 2018) and 109 theses published (1993 to 2018) demonstrate the combined strength of these disciplines. Each of their academic programmes would evolve over time, with a potential synergy in the near

future that would present Goa Business School graduates with challenging employment opportunities.

The school has developed strong relationships with business companies and industries in and outside of Goa for internship and employment services. The courses provide instruction and practise in every area required by the business. As a consequence, Goa University has become an institution of distinction.

SWOT Analysis

Strengths

- Goa University has been in operation for over 30 years and has an extensive alumni network.
- The umbrella brand of Goa University, which provides seven distinct management-related courses, functions as a one-stop corporate education facility.
- External guest lecturers from renowned Indian and international institutions, working professionals, and industrialists complement the highly qualified internal faculty, some of whom have over 20 years of cumulative teaching and research experience.
- Offering Japanese study and German exchange programmes.
- Numerous students from Afghanistan, Iran, Africa, etc. take part in international education programmes.
- Large campus with all necessary amenities, including intelligent classrooms, a playground, stadiums, a health facility, a bank, and a post office, among others.
- According to the National Institutional Ranking Framework (NIRF) 2022, GU ranked between 101 and 150 in 2022.

Weakness

- The curriculum and syllabi are obsolete, and there are no industry-specific specialisations.
- Internal product cannibalization, as MBA Financial Services recruits MBA candidates through a flawed admissions exam procedure.
- Departmental internal operations are challenging.
- Goans' widespread disfavour of Goa University.

- GU has several institutions. Goa Business School is a combination of distinct programmes, resulting in departmental distinctions.
- Poor brand awareness

Opportunity

- Providing online lectures and courses with a distance learning component.
- Earn-while-you-learn programmes that assist universities or students with brand recognition or initiatives.

Threats

- In India, there are private, independent institutions such as GIMS, Chowgule's, Symbiosis Pune, and business schools.
- Open State/National Organisations and Distant Learning Programmes, such as SCDL and IGNOU
- The emergence of international institutions with contemporary curricula and private Indian actors cooperating or franchising more with foreign organisations. GIMS, Bits PILANI, and SP Jain Global Management are examples. – UDEMY

VRIN Analysis

VRIN analysis is a strategic method that assists our business in identifying and preserving the assets and competencies that provide a sustainable competitive advantage. VRIN stands for valuable, uncommon, imitable, and non-replaceable resources, which encompasses the identification of all prospectively significant resources.

- 1) Professors are valuable due to their years of experience conducting research and instructing; they are not uncommon or imitable. Universities are able to replace one faculty member with another.
- 2) Courses are beneficial because they provide students with a degree certificate that can be used to apply for employment. Multiple universities offer the same courses, so they are not uncommon. They can be imitated but cannot be substituted for a particular course.

Students are valuable because universities were founded to educate them, but they are neither rare nor exceptional. Someone else may assume their position.

Goa University, which has a higher ranking than the business school, has a powerful brand. Goa University has a unique personality that cannot be imitated or replaced, so it is rare.

5) Infrastructure is significant because it is a component of Goa University, is replaceable by other infrastructure, and is both common and replicable.

- 6) The library at Goa University is beneficial because it provides a wide variety of texts to students in all disciplines. It is replicable because another library with the same name could be established and replace it in a particular department.
- 7) Counselling is advantageous because it assists students in coping with mental health issues and concentrating on academics. It is also widespread because it is offered at numerous colleges, universities, and institutions. One can substitute a different counsellor in their place.
- 8) Providing students with computer knowledge is beneficial because it is a fundamental skill that all students should possess. It is common for institutions to offer computer facilities to their students, and these facilities can be adapted to satisfy the rising demand for computer education among students. If a university instead offers laptops, this is also a viable option.
- 9) Hostel facilities are significant because they provide lodging for a large number of international students, non-Goans, and distant students. Numerous universities provide students with dormitory accommodations, and they can be replaced if demand increases.

Industry description

With 26.31 percent of the country's population between the ages of 0 and 14, India's education sector is ripe for growth. In fiscal year 2020, India is projected to spend 180 billion dollars on education. It is anticipated that by 2025, India's market for higher education will be worth Rs. 2,448,244 crores (US\$35.03 billion). The 2019 English Proficiency Index ranked India at number 34 out of one hundred nations. Increasing Internet usage is anticipated to benefit education delivery.

India has over 250 million pupils enrolled in education, more than any other nation. Additionally, it has one of the largest networks of universities in the world. In FY19, there were 39,931 colleges operating in India. In FY22 (ending October 2021), India will have 1,014 universities, up from 760 universities in FY15.

India contained 988 universities as of 17 May 2021. In 2018–19, 37.4 million higher education students were registered in India. In the higher education sector of India in FY21, the aggregate enrollment rate was 27.1%. India's higher education institutions are emphasising the development of online programmes in response to expanding consumer demand.

By 2026, India's online education sector is anticipated to be worth \$11.6 billion USD. ICAR is one of the most significant international national agricultural organisations. India possessed 122 institutions and 67 agricultural universities as of July 2021. The industry is anticipated to be worth \$1.96 billion by 2021, with 9.6 million users, up from \$247 million and 1.6 users in 2016.

In 2020–21, there were nearly 10,000 AICTE-approved institutes. As of August 2021, AICTE-approved institutes offered a total of 3,610 undergraduate courses, 4,768 postgraduate courses, and 3,979 diploma programmes. In FY 22 (until June 2020), the All-India Council for Technical Education authorised 3,623 undergraduate, 4,787 graduate, and 3,986 diploma programmes for 8,985 institutes.

The National Institutional Ranking Framework placed seven prestigious Indian Institutes of Technology among the top 10 institutions for 2020.71 Indian institutions have qualified for the Times Higher Education World University Rankings 2022 as of September 2021, up from 63 in 2020.

The Indian government continues to perceive education as a strategic priority. The government has authorised 100 percent Foreign Direct Investment (FDI) via the automatic route in the education sector since 2002. Between April 2000 and March 2020, FDI investments in the Indian education industry totaled \$3.24 billion, according to data provided by the Department for Promotion of Industry and Internal Trade. India's ed-tech industry is projected to be worth US\$ 3.5 billion by 2022; it attracted US\$ 1.5 billion in investments during the first nine months of 2020, compared to US\$ 409 million for the entire year of 2019.

PESTLE Analysis

Political

The significance of government policies and regulations in India's education sector cannot be overstated. Although India's political climate has remained stable in recent years, the laws governing education have been modified. For example, India's education industry has undergone significant transformations since the National Education Policy was implemented in 2020. To maintain their relevance and competitiveness, universities must adhere to these policies and regulations. The Indian education sector welcomes 100 percent FDI (automatic route). Over the past few years, the number of Indian pupils receiving EU scholarships has increased by 15%.

Economical

The university is affected by economic factors such as the quantity of funding available for education, the cost of education, and the economic growth of the nation. To determine the affordability of a course of study, the institution must consider the financial circumstances of the students and their families. Existing demand-supply disparities necessitate the construction of an additional 2 lakh schools, 35,000 colleges, 700 institutions, and 40 million vocational training seats.

Social

Social and cultural factors that may have an effect on the institution include the diversity of the student population, cultural differences, and the socioeconomic standing of the students. The institution must accommodate the diversity of cultures and ensure the comfort of its students. The world's largest population, 50 billion individuals between the ages of 5 and 24, presents enormous

opportunity. More than 25 billion students are enrolled in schools in India, more than in any other country. The prevalence of English-speakers simplifies the production of instructional materials. India ranked in the top one hundred of the English Proficiency Index.

Technological

Technology advancements in education, such as e-learning and online courses, may have a profound effect on the university. To be current and pertinent in the education industry, the institution must incorporate new technology. The market for digital publishing in India's education sector has increased at a CAGR of 5.29 percent annually. To ensure that everyone has access to education, the Indian government encourages colleges in rural areas to offer online courses.

Legal

Education-related laws and regulations, such as those established by the University Grants Commission, are among the legal factors that affect the institution. The institution must abide by the law's regulations and ensure that all academic activities adhere to them.

Environmental

Environmental variables such as resource availability, the effects of climate change, and campus sustainability may have an impact on the university. The institution must ensure that it conserves resources and reduces its carbon footprint.

The Porters Five Forces Analysis

Using Porter's Five Forces analysis, we can analyse Goa University and Goa Business School in detail.

High threat of incursion

More than 7,000 colleges and over 350 universities have been established over the past decade, and many of these institutions have minimal start-up costs and ready access to resources.

As the demand for diversified talents rises, a number of private institutions have emerged. These institutions offer comparable courses or hybrid courses that meet the requirements of students at comparable costs.

Threat posed by substitutes:

More than 40,000 colleges and universities in India offer master's-level courses comparable to those found in universities, reducing the need for higher education (e.g. HR subjects taught to students pursuing the arts, Advertising subjects taught to Mass Communication students, etc.). Businesses are implementing internal MBA programmes or other online courses to prevent employees from leaving the company to pursue a full-time master's degree.

Medium bargaining leverage of suppliers

As more institutes were established, the demand for distinguished professors increased. The reputation of the brand is reflected in the calibre of the faculty. Overall, Goa University rates highly due to its publications, consulting work, and other factors. Goa Business School, on the other hand, has neither the best nor the worst reputation; it is in the middle, with career opportunities, infrastructure, and other amenities making up the difference.

Strong bargaining position of the client

Because they are obligated to begin employment early, students favour educational institutions with flexible course structures. These new institutions' tuition rates are comparable to those of Goa Business School, and students choose these courses because they allow them to work and study simultaneously.

Low Competitive Rivalry

Only one university exists in the state of Goa. However, certain colleges offer master's degree programmes such as MCom and MA English. However, when it comes to other master's programmes, GU offers the most. There are only two institutions in Goa that offer MBA programmes, and because of their vast differences, there is little competition in this field.

Project Introduction

The value of productive communication between institutions and their constituents has been highlighted more frequently in recent years. Members of the community, business, government, and the student body all have a stake in educational institutions. Success, sustainability, and the actualization of institutional aims and objectives all depend on the quality of the interaction between educational institutions and their stakeholders. Universities' responsibilities extend beyond teaching students information and skills. This involvement is essential for boosting educational quality and encouraging societal growth. In light of this, the study project's primary concerns for Goa University are creating and executing an alumni association for the MBA programme at the Goa Business School, and assessing the success of interactions between the institution and its stakeholders.

The goal of the study's first section is to create a structure for a Goa Business School MBA alumni association as no association exists despite the programme running for the past 4 decades. The study will look at effective alumni association models from other universities and find best practices that may be applied to the setting of Goa University.

This study surveys stakeholders in their interactions with the university and assesses the perceptions and trust that they have in the institution. Furthermore, it seeks to identify and highlight the trust deficits that exist with the various stakeholders, especially alumni and consequently the reasons for a lack of an alumni association for the MBA program, and remedying the same. The efficiency of interactions between Goa University and its stakeholders will be assessed in the study's second section. The goal of the study is to gauge stakeholder satisfaction with the

ι	university's engagement initiatives and pinpoint areas for development. Other colleges and
•	educational institutions looking to enhance their stakeholder engagement practices will find the
5	study's conclusions helpful.

Literature review

Sr. No.	Journal	Title	Findings	Relevance
	Medical	Impacts of a	A partnership between an	Student alumni associations
	Science	Partnership	alumni association and a	(SAAs) have increased in
	Educator,	Between an	school can provide funding	
	30(1),	Alumni	for educational innovation,	•
			,	
	505-511.	Association	resulting in the creation of	
		and an	new programmes and	opportunities to interact
		Institution	activities that benefit both	with alumni, acquire
		to Invest in	students and the school.	professional skills, and
		Educational	Alumni can also assist current	foster a sense of
		Innovation	students in preparing for	community.
			success in their chosen fields	The University of South
			by providing invaluable	Florida (USF) has adopted a
			mentoring and professional	SAA programme that
			development opportunities.	enables students to network
			Alumni may also be able to	with alumni, partake in
			utilise their networks and	professional development
			influence to aid universities in	events, and contribute to the
			acquiring additional funding	university community.
			and establishing partnerships	Previous research indicates
			with other organisations.	that participation in SAA
				programmes can enhance

	In addition	to fosteri	ing a	students' ser	nse of belon	ging
	sense of	pride	and	and academ	ic achieven	nent.
	commitment	among al	umni,			
	partnerships	between al	lumni	However,	the s	study
	associations	and institu	utions	identified	a number	of
	can result	in incr	reased	barriers	to stu	ident
	donations and	d support fo	or the	participatio	n in the	SAA
	institution ov	er time.		initiative, s	uch as a lac	ck of
				awareness	of	the
				programme	among stud	dents
				and the	difficulty	of
				coordinatin	g SAA activ	ities
				with acade	emic and	other
				obligations.		

2	South	An	Studies have shown the	The essay provides
	Florida	Assessment	positive effects of student	information on the factors
	University	of Student	engagement in extracurricular	that contribute to the
	doctoral	Involvemen	activities on their academic,	success or failure of a
	dissertatio	t in the	social, and personal	student alumni association
	n	University	development (Astin, 1993;	programme. The benefits of
		of South	Pascarella & Terenzini,	allowing students to engage
		Florida's	2005). The topic of student	with alumni are
		Student	involvement in	emphasised, as well as how
		Alumni	extracurricular activities has	important it is to do so.
		Association	been widely debated in	
		Programme	literature on higher education.	In this article, best practises
		Wider		for creating and executing
		LaToya	In order to build a feeling of	alumni association
			community on campuses and	initiatives are discussed.
			link students with alumni,	The research's findings may
			several colleges have	be used to create and carry
			launched these activities.	out alumni initiatives for
			Involvement in	various academic
			extracurricular activities has	institutions or courses.
			become more common thanks	
			to student alumni	

organisations (Hughes,	
2014).	
2511).	

3	505-511	Effects of a	Collaborating with academic	The research emphasises
	in Medical	cooperation	institutions to collect money	the potential advantages of
	Science	between an	for innovative educational	collaborations between
	Educator,	institution	programmes may be a	alumni groups and
	30(1).	and an	successful strategy.	educational institutions,
		alumni	These partnerships might	which may support funding
		group to	improve connections and	for innovative initiatives
		finance	engagement between former	and promote involvement.
		educational	students and the educational	The research emphasises
		innovation.	institution, raising funds and	the need of clear
		By Teresa	support.	communication and
		Beacham,	Open lines of	common goals in successful
		Annen	communication, similar	collaborations.
		Walling,	goals, and an understanding	The research places a strong
		and Guila	of one another's requirements	focus on the importance of
		Bonaminio.	are necessary for alumni	evaluation and assessment
			groups and educational	in collaborations between
			institutions to collaborate	alumni organisations and
			successfully.	institutions, which is also
				essential for evaluating the
				successes and
				consequences of alumni
				associations.

4	25–30 in	The value of	While there haven't been as	It is highlighted how
	Education,	alumni	many alumni groups in	important alumni groups
	2(1).	associations	Pakistan traditionally, their	are for keeping in touch
		at the	importance is rising as	with graduates and
		university	colleges try to engage with	promoting lifelong
		level in	graduates and promote	learning. It underlines the
		Pakistan's	lifelong learning.	need of strong leadership
		Karachi. By	By providing graduates with	and effective
		Waqar Un	access to job vacancies,	communication in
		Nisa Faizi	training opportunities, and	developing and
		and Anila	other resources, alumni	implementing an alumni
		Fatima	groups may make a	organisation.
		Shakil.	substantial contribution to	It provides details on the
			their professional growth.	many options and resources
			By fostering a feeling of	that alumni groups may
			community and connection	provide, such as access to
			between alumni and their	career and educational
			alma mater, they may assist	prospects.
			graduates feel a sense of pride	It emphasises how crucial it
			and commitment.	is to promote a feeling of
				belonging and ties between
				graduates and their alma
				mater. It serves as an

		illustration of	hove alsoma
		illustration of	now alumni
		groups may	impact
		institutions'	long-term
		sustainability	and
		profitability.	

5	Income	the value of alumni gifts and	Understanding the
	from alumni	bequests for the long-term	importance of alumni
	(donations	financial health of South	donations and bequests for
	and	African institutions.	long-term monetary
	bequests) at	Due to alumni disengagement	stability identifying barriers
	South	and competition for limited	that prohibit soliciting
	African	resources, it may be	contributions and bequests,
	institutions	challenging for alumni	such as alumni
	is one of the	groups to get gifts and	disengagement and
	challenges	bequests from alumni.	resource limitations.
	faced by	The strategies utilised by	learning how to utilise
	alumni	South African colleges to	fundraising initiatives and
	associations	increase alumni involvement	focused communication to
	at	and contributions, such as	increase alumni
	universities.	targeted communication and	involvement and
	From A. A.	fundraising efforts.	contribution.acknowledgin
	Braam Rust	Effects of socioeconomic	g the influence of
		and racial characteristics on	socioeconomic variables on
		alumni giving trends in South	alumni donating, such as
		Africa.	income and race.
			Consider non-financial
			methods of engaging

		alumni, such as mentorship
		programmes.
		recognising the role
		performed by university
		administration in
		encouraging a philanthropic
		culture and supporting
		alumni organisations.

6	253-256.	The alumni	Alumni are important brand	Additionally, the alumni
	Industrial	connection	representatives for higher	association may help the
	and	by Jammie	education institutions since	institution plan events,
	Commerci	Barron is a	they may share their stories	fundraisers, and networking
	al	book on	and give perceptions on the	opportunities to increase its
	Training,	creating a	calibre of instruction	visibility and reputation.
	47(5).	successful	provided.	
		marketing	It's crucial to target alumni	The success of the alumni
		chain for	marketing campaigns	association depends on
		higher	according to their life phases,	data-driven decision-
		education.	with fresh graduates being	making, which includes
			more interested in employment	gathering input, monitoring
			options and older alumni	engagement, and evaluating
			maybe being more interested in	the performance of its
			charity endeavours.	programmes. By using
				social media and other
				internet channels, the
				organisation may reach new
				audiences, strengthen
				existing ties with alumni,
				and broaden its influence.

7 Attitudes of The importance of alumni Insights from the study on alumni organisations at higher alumni attitudes and association education institutions, as well behaviours towards their members as their impact on graduates' alma mater may be used to towards opinions of their alma mater create and run a successful donations and philanthropic giving. MBA alumni organisation. and The study may assist personal, institutional, the determine which university and demographic factors that life at engagement and giving affect alumni donating public AAU standards most are behaviour. institution. important for **MBA** Public AAU institutions have graduates as well as how authored by challenges in engaging their Leland these standards vary alumni and increasing Dwight depending on institutional donations, including budget Patouillet. and demographic variables. constraints and conflicting **Indicators** from the demands for alumni attention. research, such as alumni engagement rates, donating amounts, and association perceptions, may also be used to measure the performance of the MBA alumni association.

8	Several	The importance of brand study may provide light on
	models of	equity in recruiting graduates see the MBA
	alumni	academics, students, and ram's brand equity, which
	perceptions	resources to institutions. assist in forming a strong
	of higher	the effect of alumni views on nni organisation.
	education	higher education brand equity
	brand equity	and the elements that affect research may help to
	and their	how alumni feel about their oint the qualities that MBA
	results.	alma mater. uates value most in terms of
	Thanks to	Among the methods and d equity and how these
	Michael	approaches used to gauge
	Wade	contributions.
	Smith.	alumni impressions of higher
		education brand equity study's conclusions may be
		include surveys, focus sed to underline the links
		groups, and social media /een alumni involvement,
		research. lraising, and institutional
		Incorporating alumni tation and alumni
		opinions and perspectives eptions of higher education
		into higher education d equity.
		branding initiatives may lead
		to more alumni involvement results may help identify
		and advocacy, better student k points in the branding

	outcomes,	and	enhanced	egy for th	e MB	A progra	ımme
	institutiona	perfo	rmance, to	suggest	ways	to im	prove
	name a	few	potential	alumni	see th	ne prog	ram's
	advantages.			d equity.			

9	South	membership	The importance of alumni	To build and operate an
	Carolina	levels in	clubs in higher education	efficient MBA alumni
	University	alumni	institutions, particularly how	organisation, the study may
		associations	they help to promote alumni	provide insights into the
		at public	donations and involvement.	factors that affect alumni
		universities.		association membership
		An	Alumni characteristics like	levels.
		evaluation	age, gender, and money as	
		of the	well as institutional factors	The creation of methods to
		interactions	like university size, location,	increase active participation
		between	and kind all have an impact	and charitable giving
		institutional	on the membership levels of	among MBA graduates may
		traits and	alumni associations.	benefit from research into
		alumni	Comparing the membership	the effects of alumni
		association.	numbers of alumni	association membership on
		Thanks to	associations at different	alumni engagement and
		Andrew	public institutions may help	giving behaviour. The study
		Paul	identify best practises and	may help identify the traits
		Christopher	potential areas for	of MBA graduates who are
		son.	development in alumni	most likely to join the
			engagement and fundraising	alumni association so that
			campaigns.	marketing initiatives can be
				targeted at those groups.

An successful MBA alumni **10** Enhancing the importance of financial alumni support and alumni association may be created financial participation higher by taking into account the in support and education institution success. strategies used by student participatio alumni organisations role of student alumni groups via promote participation and in boosting alumni student contribution. involvement and giving alumni habits. help The study may organisation discover effective methods Α student alumni . Through for planning, event organisation may encourage a Gaier Scott leadership development, giving culture among current E. and fundraising among students and recent graduates. student alumni A successful student alumni organisations and apply organisation may be them the MBA established and put into place curriculum. using techniques including The establishment of fundraising, event planning, metrics to measure and leadership development. effectiveness of the MBA alumni association may be influenced by the impact of student alumni association involvement on alumni

		engagement and giving
		behaviour.

11	610–623	Matching	Student evaluations are often	Understanding alumni
	in	alumni	employed in higher education	expectations: One might get
	Manageria	expectations	institutions to judge the	understanding of MBA
	1 Finance,	or student	effectiveness of the	alumni expectations by
	37(7).	evaluations?	instructors and the course	investigating if student
		Cott Stewart	material, however they fall	evaluations meet alumni
		and Carla	short in capturing the long-	expectations. Using this
		Guevara.	term effects of education on	information, an alumni
			the learners.	organisation that meets the
			On the other side, alumni	needs and expectations of
			expectations provide a more	its members may be
			comprehensive perspective	developed.
			on higher education	Long-term educational
			successes, including	
			professional readiness and	underlines the need of
			personal development.	looking at how education
				affects alumni over time,
			Studies show that there is	since this might have an
			some congruence between	influence on the aims and
			alumni expectations and	objectives of an MBA
			student evaluations, albeit	alumni group.
			that is not always the case.	aranini group.
				Career preparation and
				personal growth: According

Students may focus short-	to the study, alumni may
term enjoyment over long-	prioritise these goals above
term success, but alumni may	short-term satisfaction,
favour professional readiness	which may help an alumni
and personal progress, which	association determine its
may account for the	main areas of focus.
discrepancy between student	
ratings and alumni	
expectations.	

12	Capture	Coproduction behaviour is	Enhancing platform
	coproductio	the cooperative effort of	identification and
	n conduct in	community members to	belonging: Members who
	networking	accomplish a shared	have a sense of
	alumni	objective.	identification and
	communitie	Platform belongingness	belonging to the alumni
	s: advance	describes a user's	association platform are
	from	identification and connection	more likely to participate in
	citizenship,	to a platform or community.	coproduction behaviour and
	sharing of	Vnovvladas sharina is the	contribute to the success of
	information,	Knowledge sharing is the	the community.
	and	process of distributing	Encourage alumni to share
	platform	information and skills among	information with one
	belongingne	participants to enhance their	
		capacity to participate in	another in order to build a
	SS	coproduction activity.	strong professional network
	behaviour.		that can assist one another
	My Trinh	The readiness of members to	and the MBA course.
	But.	take part in activities that	achieving a desired
		benefit the community as a	
		whole rather than just	outcome: The alumni group
		themselves is referred to as	may work towards
		citizenship conduct.	achieving its aims and
			objectives, such as assisting
			current students, enhancing

	the reputation of the MBA
	course, and fostering
	alumni relationships, by
	promoting coproduction
	behaviours.

13	8(2), 57–	Alumni	For educational institutions,	Knowing what motivates
	62, Journal	generosity	alumni giving is a crucial	alumni giving may help the
	of Services	and conduct	source of funding that may	alumni association create
	Marketing.	in terms of	have an effect on the	successful fundraising
		contribution	institution's financial	campaigns that increase
		s. by Laura	stability.	financial support for the
		Elmer and		MBA course.
		Gail Tom.	Alumni propensity to donate	Establishing connections
			is influenced by their level of	with alumni is essential to
			commitment to the school,	boosting contribution
			how important they feel they	behaviour, whether it is via
			can make a difference, and	monetary donations,
			how well the organisation	volunteer work, or
			communicates with and raises	mentoring.
			money from them.	

14	28(6),	Enhancing	Brand identity may impact	Building a strong brand for
	765-778,	engagement	alumni contribution	the MBA course
	Internation	: Alumni	behaviour favourably by	encourages alumni to feel
	al Journal	giving	strengthening their feeling of	more emotionally
	of	patterns and	loyalty and emotional	connected to the school and
	Education	brand	attachment to the	more loyal, both of which
	al	recognition.	organisation.	may influence their giving
	Managem	Through		behaviours.
	ent.	Amber I.	Strong alumni networks	Building a strong alumni
		Stephenson	encourage peer influence and	network may support a
			provide a feeling of	sense of belonging and
			community, which might	strengthen peer influence,
			affect donation behaviour.	which raises the probability
			Donor gratitude campaigns	that graduates will attend
			may improve brand	alumni association
			awareness and promote	activities and provide
			recurrent giving.	money.
				For instance, customised
				marketing and storytelling
				may help to increase brand
				awareness and motivate
				alumni to give, reinforcing

	their support for the MB
	professional.

16	433–445	looking at	Internet community portals	By enabling MBA
	in The	online	provide alumni a place to	graduates to interact and
	Electronic	community	connect, exchange	exchange information, an
	Library,	portals for	knowledge, and contribute,	online community portal
	26(4).	improved	which may help alumni	may be a helpful tool for
		networking	networks function more	boosting alumni
		among	efficiently.	networking.
		alumni.	Alumni engagement may be	The look and feel of the
		By Chris	impacted by the portal's	portal, together with its
		Rensleigh	layout and functioning, with	features like job boards,
		and Zenia	features like job boards,	discussion forums, and
		Barnard.	discussion forums, and event	event calendars, might
			calendars enhancing	influence how actively
			networking opportunities.	alumni participate.
			With features like	By including elements like
			personalised newsfeeds and	customised newsfeeds and
			targeted mailings, site	targeted messaging, site
			customization may increase	customization may increase
			alumni involvement.	the involvement of MBA
				graduates.

17	6(3), 229–	Alumni	As it helps students become	MBA curricula include a
	239,	perceptions	ready for a changing job	strong emphasis on
	Journal of	on the	market and fosters innovation	entrepreneurship education,
	Small	importance	and creativity,	which is likely to be of
	Business	of higher	entrepreneurship education is	particular interest to
	and	education	becoming more and more	graduates looking to start or
	Enterprise	institutions	important in higher education	expand their businesses.
	Developm	in	institutions.	Design and execution of an
	ent.	entrepreneu	Alumni play a key role in	MBA alumni association
		rship	evaluating the effectiveness	may be influenced by
		education.	of entrepreneurship education	alumni's opinions on the
		Elaine	and providing feedback to	effectiveness of
		Collinson	institutions.	entrepreneurship education
		and Sara	Higher education institutions	and the role of higher
		Carter.	may improve their	education institutions in
			entrepreneurial education	promoting
			programmes with the support	entrepreneurship.
			of alumni feedback, better	Additionally, the alumni
			meeting the needs and	association may help
			expectations of both their	alumni entrepreneurs
			students and alumni.	connect with possible
				financiers or business
			students and alumni.	

partners, supporting in the
growth of their companies.

18	The	The alumni	People who have had a	Both alumni clubs and
	Internation	club: Social	challenging or transformative	MBA alumni groups
	al Journal	interaction	experience, such as living in a	provide as a network of
	of	and the	therapeutic community for	support for those who have
	Therapeuti	sharing of	women, might benefit from	experienced similar things.
	c	recovery-	alumni clubs or associations	Peer support and
	Communit	focused	created by former members of	interpersonal interaction are
	ies is about	assistance	a shared experience.	essential elements of both
	therapeuti	among a	Face-to-face interaction or	professional and personal
	c	sample of	interpersonal contact is a	growth.
	communiti	former	crucial component of the	Alumni groups can help
	es.	residents of	recovery process for those	MBA grads interact in
		a women's	who have battled addiction or	person and provide
		therapeutic	other mental health issues.	networking possibilities.
		community.	A key component of the	
		by Keith L.	healing process is the	As they negotiate the job
		Warren and	interchange of recovery-	market and progress their
		Jessica V.	oriented assistance or support	careers, MBA graduates
		Linley.	from peers who have	might profit from the
			1	exchange of career-oriented
			experienced analogous situations.	assistance, such as job
			Situations.	recommendations or
				mentoring.

19	2nd	by Babu M.	Alumni portals are being used	An alumni portal should be
	Internatio	"Design of	more often by universities	part of every MBA alumni
	nal	alumni	and other academic	association because it may
	Conferenc	portal with	institutions to maintain	be used as a forum for
	e on	data	connections and engagement	involvement, networking,
	Electronic	security"	with alumni.	and communication.
	s and		Since alumni portals usually	Data security is a key
	Sustainabl		include private information	consideration in the design
	e		about alumni, such as their	of an alumni portal since it
	Communic		personal and professional	typically includes sensitive
	ation		details, data security is a	information about alumni,
	Systems		crucial consideration in their	such as contact information
	(ICESC) in		design.	and professional
	2021 (pp. 1–7).		Encryption, access control,	information.
	IEEE.		and secure authentication	An alumni portal's data
	TEEE.		techniques are often used to	security must include
			protect and guarantee the	encryption, access control,
			confidentiality of data.	and secure authentication
			To ensure that data is not lost	methods.
			or compromised in the event	To guarantee that it is safe
			of a security breach, disaster	and continues to satisfy
			recovery plans and frequent	alumni needs throughout

data backups should	be time, the alumni portal must
carried out.	be continuously checked
	and updated.
	and apatited.

20	24(1)	Collaboratio	For students to succeed,	Effective cooperation
	Current	n between	partnerships between families	requires building
	Issues in	families and	and schools are essential.	confidence between
	Education.	schools is		universities and
		improved.	Collaboration is hampered by	stakeholders.
		by	cultural differences, negative	Lack of trust may be
		Younglong	prior experiences, and a lack	influenced by negative
		Kim,	of communication.	experiences as well as
		Dominic	Successful cooperation may	cultural differences.
		Egure,	be fostered through shared	Effective communication is
		Edward	decision-making, mutual	
		Harris,	respect, and trust.	necessary to build trust
		Jentre J.		between stakeholders and
		Olsen,	Families and schools can	institutions.
		Katherine	connect and work together	Technology may be used to
		A. Curry,	more successfully thanks to	encourage openness and
		and	technology.	communication, which can
		Oklahoma		boost trust.
		State		
		University.		

21	23(1),	Keynote	Success in college depends on	Building relationships of
	Metropolit	speech	building trust between	trust with all of Goa
	an	topic:	students and institutions.	University's stakeholders is
	Universiti	"Cutting the	It is impossible to	crucial.
	es, 11–18.	Trust	overestimate the value of trust	A lack of trust may be
		Deficit and	in luring and keeping	influenced by negative
		Investing in	students, especially those	university experiences and
		College	from disadvantaged	perspectives. For the
		Success"	backgrounds.	institution to build trust,
		Merisotis,	A lack of trust may be	transparency,
		Jamie P.	influenced by negative	responsibility, and
			institutional attitudes and	community involvement
			experiences.	are essential components.
			Institutions may choose to use	The institution and its
			trust-building techniques	stakeholders may establish
			such as transparency,	confidence by providing
			accountability, and	financial assistance and
			community participation.	support services. Building
				trust is an ongoing process
				that requires the institution
				to put out constant effort
				and commitment.

22	2022:	Trust gap	Between academics and	Increased trust between
	Engineeri	closing	industry, there has always	Goa University and
	ng Review	between	been a lack of confidence that	business stakeholders may
	47, no. 12.	industry,	has prevented collaboration.	lead to more cooperation
		academia:	However, a recent research	1
		Qureshi,	found that the trust gap is	and economic development.
		Abdul Sami.	narrowing.	de veropinent.
			Collaboration between	A lack of trust between the
			academia and industry may	institution and industry may
			enhance innovation,	hinder collaboration.
			knowledge transfer, and	Transparency, respect for
			economic progress.	one another, and shared
			economic progress.	objectives are necessary to
			Honesty, respect for one	develop trust between the
			another, and shared goals are	institution and the industry.
			essential in developing trust	
			between academics and	By working together on
			business. Building trust may	collaborative research
			also be achieved via	initiatives and partnerships,
			partnerships and cooperative	cooperation and trust may
			research endeavours.	be increased.

23	50(1-2),	Collaboratio	For the purpose of teaching	To meet the requirements of
	155–172	ns between	gerontological social work,	the society, Goa University
	in Journal	universities	partnerships between	must establish trust with
	of	and the	universities and communities	key players in the
	Gerontolo	community	are essential.	community.
	gical	in	These partnerships may help	University-community
	Social	gerontologi	children acquire valuable	partnerships may provide
	Work.	cal social	lessons while simultaneously	opportunities to address
		work:	,	social issues and foster
		fostering		
		student	community.	trust.
		learning. By	Building effective	Partnerships need clear
		AE Fortune,	collaborations requires	communication and shared
		LKP Mertz,	agreement on student	objectives to develop trust
		and AL	learning. Effective	and agreement.
		Zendell.	communication, respect for	Building trust may also be
			one another, and shared	aided by mutual respect and
			objectives are necessary to	acknowledging stakeholder
			reach agreement.	
			Doute outhing many halo the	knowledge. Collaborations
			Partnerships may help the	may be advantageous for
			institution and the community	the community and the
			by promoting cooperation	institution
			and addressing social issues.	

24	630–660	the process	Building confidence is a	Increasing trust between
	in Urban	of	crucial first step in	Goa University and the
	Education,	developing	developing successful	faculty and staff may help
	45(5).	trust	university-school	close the trust gap with
		between	partnerships.	other stakeholders.
		academics	Effective communication,	Effective communication,
		and staff in	respect for one another, and	respect for one another, and
		urban	shared objectives are	shared objectives are
		schools. by J	necessary for developing trust	necessary for establishing
		Anderson,	between university	trust between university and
		M Houle,	researchers and school	school workers.
		and M.	employees.	Building connections and
		Barnett.	Building connections and	recognising stakeholder
			valuing stakeholder expertise	expertise may both help to
			may both help to establish	increase trust.
			trust.	Projects involving
			Trust may be built via	university and school
			cooperative initiatives that	collaboration may promote
			meet the needs of both	trust while simultaneously
			parties. The process of	addressing community
			establishing trust requires	needs.

ongoing effort and financial	The process of establishing
commitment.	trust requires ongoing effort
	and financial commitment.
	Collaborations between
	universities and schools that
	are successful may help
	students while also
	advancing the community
	and the field of education.
	I

25	Calitati,	using	Techniques used in	Goa University can better
	19(163),	interactive	interactive marketing have	comprehend the needs and
	pp. 37–42.	marketing	the ability to raise the	preferences of its
		techniques	standard of university	stakeholders by using
		to raise the	curricula.	interactive marketing
		quality of	Effective communication and	strategies.
		academic	student involvement are key	Trust and satisfaction
		services	components of interactive	among stakeholders and the
		provided by	marketing.	university may both be
		universities.	For the creation of successful	increased through effective
		By TP	marketing strategies,	communication and
		Danko, MN	understanding the	involvement.
		Dudin, AE	requirements and preferences	Universities may benefit
		Gorokhova,	of students is essential. The	from interactive marketing
		VD Sekerin,	potential for interactive	to help them customise their
		and MN	marketing to boost student	products to the wants and
		Sekerin.	satisfaction and loyalty exists.	preferences of their
			Involving students in the	stakeholders.
			process of designing services	Stakeholder trust may be
			might help meet their wants	increased by improving the
			and preferences. Continuous	quality of university
			investment in interactive	services via interactive

marketing is necessary to	marketing. Working
maintain good university-	together with stakeholders
student relationships.	may increase satisfaction
	and adherence.
	Continuous investment in
	interactive marketing may
	help maintain strong
	university-stakeholder
	collaborations and reduce
	the trust gap.
	and train gup.

Research Gap

I. Designing alumni association

It was observed that no alumni association existed for the MBA department. This limited the networking and brand value of the organization, as well as the connection between past, present and future alumni of the institution. To overcome these hurdles and leverage the aggregate experience of alumni, we are looking into designing and implementing an alumni association.

There isn't much information available about creating and implementing alumni associations specifically for MBA programmes in the context of Goa University. Despite the existence of literature on alumni associations for higher education institutions, there is a research gap in understanding the specific needs and requirements of alumni associations for MBA programmes at Goa University. Further research is needed on the best practices for creating and implementing alumni associations for the MBA programmes at Goa University, as well as the elements that make these associations successful.

II. Effectiveness of interactions between Goa University and its stakeholders

Studies on the functioning of higher education institutions exist, but there is a research gap in understanding the impact of communication, decision making processes and stakeholder interactions between Goa University and its various stakeholders, including students, faculty, alumni, and the community. Further investigation is required to examine the underlying causes of the trust deficit.

• The particular causes of the lack of trust between Goa University's stakeholders and it are not well understood due to a lack of study.

- On the opinions and experiences of various stakeholder groups about the trust deficit.
- Further study is required to determine how trust deficiencies affect student enrolment, attitudes towards the University, and decision making outcomes within the university.
- There is a dearth of study on the importance of accountability, openness, and communication in resolving trust issues between institutions and stakeholders.

Research Questions

Research question for the research topic "Designing an alumni association for MBA programme at Goa Business School"

- 1. What are the specific needs and requirements of an alumni association for MBA programmes at Goa University?
- 2. What are the best practices for designing and implementing an effective alumni association for MBA programmes at Goa University?
- 3. What factors will contribute to the success of alumni associations for MBA programmes at Goa University?
- 4. What are the systemic factors leading to a lack of an Alumni Association for MBA programmes at Goa University?

Research question for the research topic "Effectiveness of interactions between Goa University and its stakeholders"

1. How do various stakeholder groups—including students, staff, alumni, and members of the local community—perceive the success of their interactions with Goa University, and what variables influence these perceptions?

- 2. What is the level of trust between Goa University and its stakeholders, including students, faculty, staff, alumni, industry, and the local community?
- 3. How well do Goa University's different media channels support productive interactions with stakeholders?
- 4. How can Goa University maximise these contacts in order to meet its objectives? What effect do successful stakeholder interactions have on the university's standing, enrolment levels, and other important performance indicators?

Research Objectives

- 1. Establishing an MBA Alumni Association for Goa University.
- 2. Understand the trust deficit between Goa University (MBA) and the Alumni.
- 3. To determine how trust deficiencies affect student enrolment, attitudes towards the University, and decision making outcomes within the university.

Limitations

 This study is limited to just seven stakeholders groups i.e. current students, prospective students, alumni, parents, faculty, industry representatives and civil society. Past faculty, government, vendors and other service providers as well as affiliated colleges have not been contacted.

- Stakeholder groups could have been further divided into their various constituent groups
 (e.g. students into undergrad, postgraduate and research scholars) to obtain higher
 resolution in information.
- 3. Due to time constraints, sample size is roughly ~30 per stakeholder group, which is relatively small, compared to the number of stakeholders.
- 4. This study relied more on self-reported data, which may be subject to response bias and social desirability bias. Participants may have provided socially desirable responses or may not have accurately recalled past events or experiences.

Methodology

I. For MBA Alumni Association

Firstly, examine the requirements and goals of the institution, MBA students, and alumni. Questions about alumni engagement, membership structure, communication avenues, events, and activities will be added to a Google Form survey. The degree of agreement or disagreement with each statement will be gauged using the Likert scale. Creating a Strategic Plan Create a strategic plan outlining the objectives, goals, and activities of the alumni association based on the information gathered. The strategy should take into account the issues brought up by MBA students and alumni.

Execution and Implementation: Create a team to carry out the strategic plan and manage the alumni association's daily operations. Make sure the plan follows the procedures and its mission, vision and stays committed to its goals and objectives.

II. Effectiveness of interactions between Goa University and its stakeholders

A quantitative research design will be used as the research approach for the study on the efficacy of interactions between Goa University and its stakeholders. This study's main goal is to evaluate how stakeholders view their interactions with the university and pinpoint opportunities for improvement.

Students at Goa University, prospective students, their parents, alumni, staff, business leaders, and members of civil society make up the demographic to be polled. To choose people who have interacted with the university, a purposive sample technique will be utilised. To guarantee that each group of stakeholders is represented in the sample, stratified sampling must be used.

300-350 people make up the study's sample size. Questionnaires will be used to collect data, and Google Forms will be used to distribute them. The purpose of the questionnaires is to gather information on stakeholders' opinions of their contacts with the university, including their satisfaction with the university's channels for communication, chances for engagement, and general

Utilising statistical techniques, the data gathered through the questionnaires will be examined. The data will be summarised using descriptive statistics, and the hypotheses will be tested using inferential statistics. Based on the study's goals and research questions, hypotheses will be developed.

Project 1: Designing an alumni association for MBA programme at Goa Business

During my internship at Goa Business School, one of my projects was to design the alumni association for the MBA program. The purpose of this project was to create a platform for alumni to connect, network, and share experiences with each other, as well as to establish a sense of community among graduates of the MBA program.

Vision Statement

To cultivate an alumni community that is enthusiastic about its connection to our organisation and committed to its development and success.

Mission Statement

Our mission is to create a robust alumni network that fosters long-lasting relationships and provides opportunities for personal and professional growth. We seek to advance the ideals and goals of our organisation while leveraging the collective knowledge and abilities of our graduates to effect positive change in our communities and beyond.

Objectives

- Build an active alumni community that participates in events, programmes, and activities.
- To promote a sense of belonging and continuity, foster meaningful ties amongst alumni, current students, faculty, and staff.

- Mentorship, networking, and skill-building programmes should be used to provide possibilities for professional growth and career success.
- Support our organization's mission and goals by promoting its principles, accomplishments, and impact.
- Contribute to the community through volunteerism, philanthropy, and civic engagement programmes.
- Retain accurate and up-to-date alumni records to allow connection and interaction.
- Ensure the alumni association's long-term viability and growth through strong governance,
 financial management, and strategic planning.

Process

To start with, I interacted with the Chemistry Department of Goa University to obtain information about their alumni association, as a reference to design the MBA alumni association. However, the process of getting approvals from the department was slow, which delayed the progress of the project. Therefore, I decided to seek information from other college alumni associations and use it as a reference to design the MBA alumni association.

After collecting the necessary information, I drafted rules and regulations for the MBA alumni association. These rules were framed in consultation with Prof. Nilesh Borde, who provided guidance and feedback on the structure of the association. Once the draft was prepared, it was shown to the alumni, who were content with the rules and regulations.

After receiving approval from the alumni, an informal meeting was conducted with like-minded alumni to discuss the main objectives for the formation of the association. During this meeting, it was decided to get more alumni on board and to have the association registered for smooth functioning and more transparency.

Proposed Rules and Regulations of MBA, Goa Business School

- 1. Name of the Society: "GU MBA ALUMNI ASSOCIATION
- 2. Address of the Society: 201 Alto Dabolim, Mormugao
- 3. Area of operation: Goa
- 4. The Financial year. 1st April to 31st March of every year

5. Membership:

- a) The Individuals who have completed eighteen years of age and who fulfil the below-mentioned criteria are eligible to be Members of this Civil Society.
- b) The person should have been a bonafide student of the Institution having completed the MBA program.
- c) The proposal to be a member shall be submitted through the office of the General Secretary, seconded by any one of the members of this Society which shall then be approved by the Managing Committee at its meeting.

6. Membership subscriptions:

- a) The admission fees will be Rs 300/- (Rupees Three Hundred Only) at the time of admission and will be entitled to cast the vote.
- b) Patrons shall have to pay a lifetime fee of Rs 5000/- (Rupees Five Thousand Only)

7. Types of membership

I. General member: Any Volunteer joining this society after one month of its registration shall be called a 'General Member. II. Patrons: Any persons called upon by the society's Managing Committee for their expertise, experience, etc. in their respective fields to help guide and advise the members shall be called "Patrons".

8. Cancellation of Membership

- I. Termination of membership shall be done under the following circumstances.
 - a) On the death of the member.
 - b) If the member is convicted by any court of law for offenses involving moral turpitude.
 - c) Voluntary written resignation letter.
 - d) Misconduct as per laws enforced in the Societies Registration Act 1860 and rules of this Society
 - e) Any act done against the interest of the society.
- II. The approval of the resignation of the member shall be at the discretion of the Managing Committee.

9. General Body Meeting and their right: -

- The General Body meeting includes the meeting of all the valid members for a year under the register book of the Society.
- II. Matters related to the constitution of this society, budgetary associations, amendments, and such major decisions shall be resolute in this meeting
- III. To do amendments to the rules and regulations of the society with the majority of2/3 members wherever need to be and required.
- IV. General Body meeting will be held once a year in July.

10. Quorum and Notice

- I. The notice of the General Body meeting shall be put to notice 15 days prior to the day of the actual meeting to all the members through any of the easiest and most convenient means of communication.
- II. The notice of the general body meeting shall be served by means of email and displaying the same on the notice board of the office of the association.
- III. 1/3 of the majority members are required to fulfill the Quorum.
- IV. If the quorum is not formed at the time fixed of the meeting, it shall be held after adjourning the same for an hour with the members present.

11. Special/Extra Ordinary Meeting: -

If an Extra Ordinary meeting is called in urgency, a notice shall be served 24 hours prior to the time, date, place, and agenda fixed.

12. Members of the Managing Committee and its Composition: -

The managing committee of the society shall consist of 9+16 members consisting of the following posts: -

- a) Chairman: The Programme Coordinator of the MBA course shall be appointed Ex
 Officio Chairman of the Association.
- b) Vice Chairman: A Faculty of the Institution shall be appointed Ex Officio Chairman of the Association.
- c) President
- d) Vice-President

e) Jt. Vice-President

f) General Secretary

g) Jt. General Secretary

h) Treasurer: Shall ordinarily be a member of the staff of the Institution

i) Jt. Treasurer: Co-Opted members shall be elected by the valid members.

13. Tenure of the Managing Committee and procedure of election: -

I. The Tenure of Managing Committee shall be of three years. In case of electing the new managing committee, the general body shall elect the new committee by means

of secret ballot.

II. In case a member of a committee resigns or expires front his office, the same shall

be filled by the managing committee by means of co-option amongst the other

eligible members.

III. Whereas the list of eligible members shall be confirmed, finalized and displayed on

the notice board of the society one month prior to the commencement of the

procedure of election.

14. Functions of Managing committee: -

I. To conduct various meetings, prepare agendas; manage affairs to achieve the

objectives and requirements of the society.

II. To supervise and manage the affairs of society.

69

- III. To put up the issues of public-spirited nature and other social economic, environmental, and other such issues touching the public life before the court of law and other democratic forums for the cause of justice.
- IV. To work out projects, plans, public meetings, and all such programmes for attaining the objectives of the society in the best interest of the state of Goa.
- V. To assist, provide data, suggest, give opinions, present or assist in presenting a bill in Parliament of India and Goa Legislative Assembly or any other Local Civic Bodies and work out in helping hands or in protest with various agencies and machineries of the governments. Forums press and media in the matters of public policies for its best interest.
- VI. To conduct various and manage programs and policies for the upliftment and creation of opportunities for youths, weaker sections of the Goan society, students, women, the aged, etc.
- VII. To appoint various committees and other associated wings under this par elite society like that of Youth Goa Forum, Women Forum, and Student Forum etc for the achievement of the objects in the best possible convenient means and manner.
- VIII. To appoint various panels, spokespersons, attorneys, coordinators, Government in aid cell, legal teams, other expert teams, investigation teams, etc. as would be required for the effective working and carrying of the objects of the society in the best democratic manner.
 - IX. Generating funds through various democratic and legal means required for the working of society.
 - X. Generating leads and assisting students in providing campus placements for the
 MBA students

XI. The role of the office bearers will be as follows: -

a) President:

- To be head of the managing Committee and hence to preside and manage the meetings and managing committee.
- ii. To control the overall functions of the Society.
- iii. To permit urgent and necessary base standing instructions to his members of the committee for carrying out the objectives of the society effectively.
- iv. To function all such residuary powers of the society.
- v. To motivate, lead, promote, inspire, and captain etc its members for the best outcome of society.

b) Vice-President

- i. To hold the charge and duties as president in the absence of the President.
- ii. To assist the President.

c) General Secretary

- To call the meetings of the managing committee, General body meeting, and special
 Body meeting in consultation with the President in writing.
- To implement the decision sanctioned by the managing committee and general body meeting.
- iii. To keep the membership, register and look after all the judicial work of the Society and get the audit done.
- iv. To look after the property of the association and to help at the time of difficulties.
- v. To record the proceedings and maintain the minute books and other registers of the association.

- vi. To execute the resolution adopted by the general body as well as the managing committee of the association.
- vii. And to manage all such official works of the Society.
- viii. The Joint Secretary shall be functioning jointly with the Secretary.

d) Treasurer

- i. To look after the all financial matters of society.
- To prepare an annual budget and get it sanctioned for the president managing committee and general body meeting.
- iii. To collect the membership fee, gift, and donations, and to submit their receipts to the secretary regularly.
- iv. To look after and control the transaction of the finance of the Society
- v. To help the secretary to get the audit of the association done.
- vi. The Joint Treasurer shall be functioning jointly with its treasurer.

e) Executive members Of the Managing Committee

- To bring and gather research, opinions, data, plans, policies, ideas of various fields,
 recommendations and other such inputs and executive functions of gathering
 information to place the shrine in the meetings for approvals and decision making.
- To put up other public issues in the meetings for approvals of resolutions and other affairs

15. Meeting of the Managing Committee:

- I. The meeting of the Managing Committee shall be twice a year.
- II. If five members of the managing committee demanded the meeting in writing, President shall call the meeting within fifteen days.

- III. As per the need and urgency, the General Secretary shall call the meeting of the managing committee. If 1/3 of the majority of the members requested to call the meeting in such a situation the secretary will call the meeting of the managing committee within seven days with the prior permission of the president, such a meeting will be compulsory.
- IV. The notice of the meeting shall be served to the members seven days or as per the discretion of the General Secretary or President in urgency before the scheduled meeting. A 2/3 majority is required to fulfill the quorum.

16. Election

- I. The Managing Committee election will be held once in three years in the Annual general body meeting. The election will be done by secret voting. Only valid members will be eligible to contest elections and vote.
- II. The secretary and the president shall appoint a returning officer one month prior to the expiry of the tenure of the committee and the returning officer shall have all the powers to conduct elections and their process in the best democratic principles. The Returning member shall be a respected member and citizen of India rind shall not be a member of this society.

17. Vacancies in the Managing Committee (Co-option)

If at any time a vacancy is created in the managing committee, the managing committee shall have the power to make a necessary arrangement by co-opting a member from the general body for the remaining period, provided that any such vacancy occurs in the managing committee.

18. Funds

I. General

- a) Funds shall be raised by way of contributions, donations, sponsors, gratuities, gifts by way of trust, etc.
- b) Fees collected from the members.
- c) Gifts or donations either in cash or by any other form.
- d) Government grants.
- e) Through various programs where funds could be raised.

II. Expenditure as per the objectives (as per percentage)

- a) The Managing committee will decide the annual budget of the association and how to do the expenditure in percentage.
- b) Infrastructure, Property Purchase, and Sale of the Society.
- c) The Association has the right to purchase the essential property or to sell the unessential property with the resolution of the general body.

19. Investment

Funds of the society shall be invested in the mode specified under the provisions of Section 13(1) (d) read with Section 11(15) of the Income Tax Act. 1961 as amended from time to time.

20. Book of Accounts

All the accounts of the society shall be maintained regularly. The accounts shall be audited by a Chartered Accountant. Every year the accounts shall be closed on 31st March.

21. Utilisation of funds

The benefits of the society shall be given to all irrespective of caste, creed, race, or religion. The Funds and the income of the society shall be solely utilized for the achievements of its objects and no portion shall be utilized for payments to the members by way of interest and dividends.

22. Bank account

The Bank account will be opened in any nationalized or cooperative bank and will be jointly opened by President, General Secretary, and Treasurer and the same shall be operated by all three authorized signatories to the account.

23. Amendments

No amendments to the memorandum of the association/ Rules and Regulations will be made, which may prove to be repugnant to the provision of sections 2(15),11,12 and 13, and 80 G of the Income Tax Act, 1961, as amended from time to time. Further, no amendment will be carried out without the prior approval of the Commission of Income Tax. The above bye-laws of the society shall be repealed, altered, or rescinded by 3/4th majority of the members present at the annual general body meeting and in the confirmatory of society registration act, 1860.

24. Dissolution of the association

In the event of the dissolution or winding up of the society the assets remaining as of the date of dissolution will under no circumstances be distributed among the members of the Managing Committee. Government Body but the same shall be transferred to another society whose objects are like those of this society and which is duly registered under societies registration act and enjoys recognition under section 80G of the Income Tax Act, 1961 as amended from time to time.

A special notice should be given, and the General Body Meeting has to be called minimum 3/5th members of the total members must vote in favour of the motion for the society to be dissolved keeping in view provisions the societies registration act, 1860.

Results

The final outcome of the project was the formation of a comprehensive set of rules and regulations for the MBA alumni association. The rules included provisions for membership, governance, and activities of the association. Additionally, the meeting minutes were attached in the annexure, which provided a record of the discussion held during the informal meeting.

Conclusion

Designing the MBA alumni association was not an easy task. The process involved interacting with various departments, collecting information from different sources, drafting rules and regulations, and conducting meetings with alumni. However, the project was successfully completed, and a strong foundation was laid for the MBA alumni association. The association would provide a platform for alumni to connect, network, and share experiences, which would benefit the alumni and the institution as a whole.

Project 2: A Study on effectiveness on interaction between Goa University and its stakeholders

The research study on the 'Effectiveness of interactions between Goa University and its stakeholders' aims to examine the relationship between Goa University and its stakeholders, which include students, parents, prospective students, alumni, society, staff, and industry representatives. The study aims to analyze the effectiveness of interactions between the university and its stakeholders and identify areas for improvement. By examining the impact of various factors such as awareness, transparency, accessibility, and strategic advantage on stakeholder recommendations, the study aims to provide insights into the nature and strength of the relationship between Goa University and its stakeholders. The findings of the study can inform effective decision-making and help Goa University to improve its interactions with stakeholders and achieve its goals more effectively.

Data Analysis and Interpretations

Regression table

Regression analysis is used to model the relationship between one or more independent variables and a dependent variable. Here in this case we have checked the relationship between the various independent variables such as awareness, transparency, accessibility and strategic advantage along with the dependent variable – recommendations to Goa University. It is used to predict future outcomes, examine causal relationships, analyze trends, and detect outliers. It is a versatile and powerful tool for analyzing data and making predictions, allowing for insights into complex relationships between variables and informed decision-making based on those insights.

SUMMARY

OUTPUT

Regression Statistics						
Multiple R	0.649847					
R Square	0.422301					
Adjusted						
R Square	0.415169					
Standard						
Error	0.9767					
Observatio						
ns	329					

ANOVA

					Significa	-		
	df	SS	MS	F	nce F			
Regressio		225.93	56.484	59.211		_		
n	4	76	41	51	1.73E-37			
		309.07	0.9539					
Residual	324	76	43					
		535.01						
Total	328	52						
		Standa				_		
	Coefficie	rd		P-	Lower	Upper	Lower	Upper
	nts	Error	t Stat	value	95%	95%	95.0%	95.0%
			-			-	-	-
		0.4664	3.2734	0.0011		0.6092	2.4445	0.6092
Intercept	-1.52689	46	6	77	-2.44454	5	4	5
		0.0063	2.3018	0.0219		0.0273	0.0021	0.0273
Awareness	0.014726	97	61	77	0.00214	11	4	11
Transpare		0.0187	2.7078	0.0071		0.0876	0.0138	0.0876
ncy	0.050785	55	35	32	0.013888	82	88	82
Accessibil		0.0172	6.9598	1.9E-		0.1540	0.0861	0.1540
ity	0.120114	58	01	11	0.086162	66	62	66

 Strategic
 0.0052
 1.8683
 0.0626
 0.0201
 0.0005
 0.0201

 Advantage
 0.009818
 55
 74
 12
 -0.00052
 56
 2
 56

Null hypothesis = There is no significance relationship between the recommendations and awareness, transparency, accessibility and strategic advantage.

The regression table shows the results of a multiple regression analysis with four independent variables (Awareness, Transparency, Accessibility, and Strategic Advantage) and one dependent variable. The multiple R value of 0.649 indicates a moderate positive correlation between the independent variables and the dependent variable. The R-square value of 0.422 suggests that approximately 42.2% of the variation in the dependent variable can be explained by the independent variables.

The ANOVA table shows that the regression model is statistically significant (p < 0.001), indicating that at least one of the independent variables is a significant predictor of the dependent variable. The coefficients table shows the estimated regression coefficients for each independent variable.

The intercept value (-1.526) indicates the predicted value of the dependent variable when all independent variables are equal to zero. The coefficient values for Awareness (0.015), Transparency (0.051), Accessibility (0.120), and Strategic Advantage (0.010) indicate the amount of change in the dependent variable associated with a one-unit increase in the respective independent variable, holding all other variables constant.

The p-values associated with each coefficient indicate the statistical significance of the relationship between each independent variable and the dependent variable. The p-values for Awareness, Transparency, and Accessibility are all less than 0.01, indicating that these variables are statistically significant predictors of the dependent variable. The p-value for Strategic Advantage is 0.063, which is greater than 0.05, suggesting that this variable is not a statistically significant predictor of the dependent variable at the 95% confidence level.

Based on the regression table, we can conclude that the independent variables of Awareness, Transparency, and Accessibility are statistically significant predictors of the effectiveness of interactions between Goa University and its stakeholders. This means that an increase in these variables is associated with an increase in the effectiveness of interactions. On the other hand, Strategic Advantage is not a statistically significant predictor of the effectiveness of interactions at the 95% confidence level. But it is significant at 90 % confidence level.

To improve the effectiveness of interactions with stakeholders, the university could focus on increasing awareness of its programs, improving transparency in its decision-making processes, and enhancing accessibility of its services. These could be achieved through various means such as targeted communication campaigns, regular stakeholder consultations, and the development of user-friendly interfaces and systems.

Anova

Analysis of Variance (ANOVA) is a statistical method used to compare the means of two or more groups of data and is commonly used in research studies to determine whether there are any significant differences between groups based on a particular variable. In the case of the research

topic of the effectiveness of interactions between Goa University and stakeholders, ANOVA can be used to test the impact of independent variables, such as awareness, transparency, accessibility, and strategic advantage, on the recommendations made by stakeholders. ANOVA is a powerful tool that can provide valuable insights into the factors that influence stakeholder recommendations and help identify areas for improvement in interactions between Goa University and stakeholders.

Anova: Single Factor

SUMMARY

Groups	Count	Sum	Average	Variance
Awareness Student	123	9505	77.27642	63.02132
Awareness staff	35	2269	64.82857	13.96975
Awareness parent	31	2101	67.77419	47.44731
Awareness alumni	44	3181	72.29545	51.18975
Awareness Prospective				
student	45	3696	82.13333	73.11818
Awareness society	37	2580	69.72973	78.53604
Awareness Industry	14	1030	73.57143	29.49451

ANOVA

					P-	
Source of Variation	SS	df	MS	F	value	F crit

3.02E-

Between Groups	9247.145	6	1541.191	27.24316	26	2.126772
Within Groups	18216.08	322	56.57167			
Total	27463.22	328				

Null hypothesis = There is no significance difference between the Awareness between students, staff, prospective students, alumni, industry representatives, society and parents.

Based on the ANOVA table, the P-value for the "Between Groups" factor is 3.01987E-26, which is less than the standard significance level of 0.05. This indicates that there is a significant difference between the means of at least two groups.

The F-value for this factor is 27.24315517, which is greater than the critical value of 2.126771701 at the 0.05 significance level. This further supports the conclusion that there is a significant difference between the means of at least two groups. This suggests that the level of awareness of Goa University varies significantly across its stakeholders.

That means that the groups variance differ from each other when it comes to awareness among them.

In light of these findings, it is recommended that Goa University conduct targeted awareness campaigns for each stakeholder group to improve their knowledge about the university and its offerings. This could include hosting campus visits, information sessions, and social media campaigns tailored to the specific needs and interests of each group.

Additionally, the university could consider conducting follow-up surveys to track changes in awareness levels over time and to assess the effectiveness of its outreach efforts.

Transparency

Anova: Single Factor

SUMMARY

Groups	Count	Sum	Average	Variance
Transparency student	123	2220	18.04878	9.095962
transparency staff	35	783	22.37143	18.41681
transparency parent	31	510	16.45161	20.18925
Transparency Alumni	44	624	14.18182	10.33827
Transparency Prospective				
student	45	863	19.17778	7.467677
Transparency society	37	584	15.78378	9.563063
Transparency industry	14	198	14.14286	5.516484

ANOVA

					P-	
Source of Variation	SS	df	MS	F	value	F crit

4.64E-

Between Groups	1777.762 6	296.2936 27.02227 26	2.126772
Detween Choubs	1/////04 0	290,2930 21,02221 20	4.140774

Within Groups 3530.664 322 10.96479

Total 5308.426 328

Null hypothesis = There is no significance difference between the Transparency between students, staff, prospective students, alumni, industry representatives, society and parents.

The ANOVA table for the variable "transparency" shows a significant difference between the groups with a p-value of 4.64013E-26 and an F value of 27.02226531. This indicates that the level of transparency perceived by different stakeholders is significantly different.

This highlights the need for the university to focus on improving its transparency with all its stakeholders to promote trust and better communication.

This could include measures such as providing more information about decision-making processes, being more open about the university's mission and goals, and actively seeking feedback from stakeholders. Improved transparency can help build trust and foster more productive relationships between the university and its stakeholders.

It is recommended that the university conduct regular surveys and feedback sessions with its stakeholders to understand their expectations and work towards meeting them. The university can also make efforts to improve transparency by sharing information on its policies, procedures, and decision-making processes through various channels such as newsletters, websites, and social media platforms. They could also be clear with their notices and have more interactions with its stakeholders.

Accessibility

Anova: Single Factor

SUMMARY

Groups	Count	Sum	Average	Variance
Accessibility student	123	2314	18.81301	16.92376
accessibility staff	35	800	22.85714	16.18487
Accessibility Parent	31	522	16.83871	23.13978
Accessibility alumni	44	811	18.43182	20.25106
Accessibility prospective				
student	45	924	20.53333	17.70909
Accessibility society	37	559	15.10811	15.15465
Accessibility Industry	14	210	15	18.46154

ANOVA

					P-	
Source of Variation	SS	df	MS	F	value	F crit
					1.64E-	
Between Groups	1536.809	6	256.1348	14.35668	14	2.126772
Within Groups	5744.741	322	17.84081			
Total	7281.55	328				

Null hypothesis = There is no significance difference between the Accessibility between students,

staff, prospective students, alumni, industry representatives, society and parents.

The ANOVA table for the variable "accessibility" shows a significant difference between the

groups with a p-value of 1.63684E-14 and an F value of 14.35667725. This indicates that the level

of accessibility perceived by different stakeholders is significantly different.

Based on these results, it is recommended that Goa University should assess the accessibility of

its services to different stakeholder groups and make improvements accordingly. This could

involve providing more resources or information to certain groups, or improving communication

channels to ensure that all stakeholders can access the university's services equally. They should

provide ore access to research projects and other information should be timely manner.

Goa University should be responsive to the needs and demands of students and its stakeholders

and should be more connected with the alumni and its stakeholders. Additionally, regular

evaluations of accessibility should be conducted to ensure that improvements are effective and

sustainable time. over

Strategic Advantage

Anova: Single Factor

SUMMARY

Varianc

Groups

Count

Sum Average

87

		415		54.2842
Strategic advantage student	123	2	33.7561	9
			27.9428	37.9966
Strategic advantage staff	35	978	6	4
			14.1290	16.1161
Strategic advantage parent	31	438	3	3
		108	24.5909	22.4799
Strategic advantage alumni	44	2	1	2
Strategiv advantage Prospective			14.2222	6.17676
students	45	640	2	8
			11.0270	6.80480
Strategic advantage Society	37	408	3	5
			42.7857	101.873
Strategic advantage industry	14	599	1	6

ANOVA

					P-	
Source of Variation	SS	df	MS	F	value	F crit
	30268.4		5044.74	144.961	2.22E-	2.12677
Between Groups	5	6	1	3	88	2
			34.8006			
Within Groups	11205.8	322	1			

41474.2

Total 4 328

Null hypothesis = There is no significance difference between the Strategic advantage between students, staff, prospective students, alumni, industry representatives, society and parents.

The ANOVA table for the variable "strategic advantage" shows a highly significant difference between the groups with a p-value of 2.22346E-88 and an F value of 144.9612782. This indicates that the perceived level of strategic advantage differs significantly among the different stakeholder groups.

Based on these findings, it is recommended that the university takes steps to enhance its strategic advantage in order to meet the expectations of its stakeholders. The university should ensure ethical practice at the campus. There should be collaborations of various schools and courses at the campus too. Alumni should be involved with the university. Industry should be kept in the loop in designing the curriculum and syllabus for the students, moreover, they could invite industry experts to deliver lectures too. In short, the university should provide adequate resources to the students to be employable.

The university should develop more effective communication strategies to keep stakeholders informed about the university's strategic plans, as well as improve the overall quality of education and research programs to stay ahead of the competition.

T-test

T-test is a statistical method used to compare the means of two groups of data and determine if there is a significant difference between them. In the context of the research topic of the effectiveness of interactions between Goa University and stakeholders, T-test can be used to compare the mean recommendations of different stakeholder groups, such as students, parents, prospective students, alumni, society, staff, and industry representatives. By using T-test, you can determine if there are any significant differences in the recommendations made by these groups, which can provide valuable insights into the effectiveness of interactions between Goa University and stakeholders.

		$P(T \le t)$	$P(T \le t)$
t-Test: Two-Sample Assuming Unequal Variances	t Stat	one-tail	two-tail
Awareness Student vs Awarenss staff	13.03812	3.57E-25	7.13E-25
Awareness Student vs Awarenss parent	6.648124	9.01E-09	1.8E-08
Awareness Student vs Awarenss Alumni	3.847745	0.000116	0.000232
Awareness Student vs Awarenss Prospective student	-3.32228	0.000699	0.001397
Awarenss Student vs Awareness society	4.649105	1.07E-05	2.13E-05
Awareness Student vs Awareness Industry	2.289338	0.016535	0.03307
Awareness staff vs Awareness parent	-2.12047	0.019756	0.039512
Awareness staff vs Awareness alumni	-5.97343	4.73E-08	9.46E-08
Awareness staff vs Prospective student	-12.1636	1.74E-18	3.48E-18
Awareness staff vs awareness society	-3.08638	0.001665	0.003329

Awareness staff vs awareness industry	-5.52297	1.52E-05	3.04E-05
Awareness parent vs Awareness alumni	-2.75463	0.003793	0.007585
Awareness parent vs awareness industry	-3.0397	0.002346	0.004693
Awareness parent vs awareness society	-1.02313	0.15499	0.309981
Awareness parent vs awareness prospective students	-8.08352	5.35E-12	1.07E-11
Awareness alumni vs Awareness prospective students	-5.89163	3.73E-08	7.46E-08
Awareness alumni vs awareness scoiety	1.415391	0.080726	0.161452
Awareness alumni vs Awareness industry	-0.7056	0.243034	0.486067
Awareness Prospective students v Awareness society	6.407377	5.61E-09	1.12E-08
Awareness prospective students vs Awareness industry	4.432236	4.4E-05	8.79E-05
Awareness society vs awareness industry	-1.86804	0.034741	0.069482

Null hypothesis = There is no significance difference between the Awareness between students, staff, prospective students, alumni, industry representatives, society and parents.

This appears to be a table showing the results of a t-test for various pairs of groups. The test assumes unequal variances between the groups. The table shows the t-statistic, the one-tailed p-value, and the two-tailed p-value for each comparison. The groups being compared are "Awareness Student," "Awareness Staff," "Awareness Parent," "Awareness Alumni," "Awareness Prospective Student," "Awareness Society," and "Awareness Industry."

The results indicate that there are significant differences between many of the groups. For example, there is a significant difference in awareness levels between students and staff, with students having higher levels of awareness. There is also a significant difference in awareness levels between staff and alumni, with alumni having lower levels of awareness. Additionally, there are

significant differences in awareness levels between parents and prospective students, with prospective students having higher levels of awareness.

Based on the t-test results, we can conclude that there are significant differences in awareness levels between various groups of stakeholders at Goa University. Specifically, students are more aware of the university's activities and initiatives compared to staff, parents, alumni, prospective students, society, and industry.

Additionally, staff members are less aware of the university's activities and initiatives compared to alumni, prospective students, society, and industry. Parental awareness is also lower than that of alumni and prospective students.

Furthermore, alumni and prospective students are more aware of the university's activities and initiatives compared to society and industry, while there is no significant difference between alumni and society.

Based on these findings, we recommend that Goa University takes steps to improve communication and engagement with staff members and parents, as they appear to be less aware of the university's activities and initiatives. Additionally, efforts should be made to increase awareness among society and industry stakeholders.

Finally, the university should continue to engage with alumni and prospective students, as they appear to be more aware of the university's activities and initiatives compared to other groups. These stakeholders can be valuable ambassadors for the university and help to promote its brand and reputation.

T-test transparency

t-Test: Two-Sample Assuming Unequal		P(T<=t) one-	$P(T \le t)$ two-	
Variances	t Stat	tail	tail	
	-			
Transparency student vs transparency staff	5.579838699	6.96645E-07	1.39329E-06	
Transparency student vs transparency parents	1.875497607	0.034316121	0.068632242	
transparency student vs Transparency alumni	6.957494883	6.61928E-10	1.32386E-09	
Transparency students vs transparency	-			
prospective students	2.305039793	0.011786322	0.023572643	
Transparency students vs Transparency society	3.928521924	0.000114973	0.000229945	
Transparency Students vs Transparency				
industry	5.709624445	1.02683E-05	2.05367E-05	
Transparency staff vs Transparency parent	5.45550561	4.52698E-07 9.05397E-0		
Transparency staff vs Transparency alumni	9.386996736	9.46553E-14	1.89311E-13	
Transparency staff vs Transparency prospective				
student	3.838747604	0.000160794	0.000321587	
Transparency staff vs Transparency society	7.436877412	1.87936E-10	3.75871E-10	
Transparency staff vs transparency industry	8.577811183	4.43693E-11	8.87386E-11	
Transparency parent vs Transparency alumni	2.411094214	0.009772785	0.01954557	
transparency parents vs transparency	-			
prospective students	3.015672034	0.002102778	0.004205555	
transparency parent vs Transparency society	0.700180095	0.243467898	0.486935796	
Transparency parent vs Transparency industry	2.258173968	0.014595115	0.02919023	

Transparency Alumni vs Transparency	-		
prospective student	7.890345666	5.02494E-12	1.00499E-11
	-		
Transparency Alumni vs Transparency society	2.280573302	0.012652017	0.025304035
Transparency Alumni vs transparency industry	0.049125489	0.48057245	0.9611449
Transparency prospective student vs			
Transparency society	5.209769423	8.4272E-07	1.68544E-06
Transparency prospective students vs			
tranparency industry	6.728298379	2.36704E-07	4.73408E-07
Transparency society vs transparency industry	2.031422876	0.02543026	0.050860519

Null hypothesis = There is no significance difference between the Transparency between students, staff, prospective students, alumni, industry representatives, society and parents.

Based on the results, it appears that there are significant differences in transparency ratings between certain groups. For example, there is a significant difference in transparency ratings between students and staff (t = -5.58, p < 0.001), between staff and alumni (t = 9.39, p < 0.001), and between staff and industry (t = 8.58, p < 0.001).

However, there are also some comparisons where there is no significant difference in transparency ratings between groups, such as between parents and society (t = 0.70, p = 0.49) or between alumni and industry (t = 0.05, p = 0.96).

In particular, transparency levels of students differ significantly from staff, parents, alumni, prospective students, society, and industry. Staff, alumni, prospective students, society, and

industry also differ significantly in their transparency levels compared to parents. Additionally, transparency levels of alumni differ significantly from prospective students and society.

Transparency was perceived significantly higher by students compared to staff, parents, and alumni. On the other hand, transparency was perceived significantly higher by staff compared to prospective students, society, and industry.

These findings suggest that there may be a need for Goa University to adopt tailored communication strategies to engage with different stakeholder groups regarding transparency issues. For instance, efforts could be made to improve transparency perceptions among parents and industry stakeholders, who appear to have lower transparency perceptions than other groups.

To improve transparency, the university could consider providing more open communication channels and regularly sharing information on university activities and decision-making processes. Additionally, efforts should be made to address the concerns and expectations of stakeholders in order to build trust and foster positive relationships.

T-test accessibility

		$P(T \le t)$ one-	$P(T \le t)$ two-
T-Test	t Stat	tail	tail
	-		
Accessibility students vs accessibility staff	5.220883497	1.35048E-06	2.70096E-06
Accessibility students vs accessibility parent	2.09979921	0.020896805	0.041793609
Accessibility students vs accessibility alumni	0.493001127	0.311777412	0.623554823

Accessibility students vs Accessibility	-		
prospective students	2.360540147	0.010390025	0.02078005
Accessibility students vs accessibility society	5.008557231	2.41873E-06	4.83745E-06
Accessibility students vs accessibility industry	3.159703624	0.003035157	0.006070314
Accessibility staff vs accessibility parents	5.473860266	4.73506E-07	9.47012E-07
Accessibility staff vs accessibility alumni	4.60702389	8.06985E-06	1.61397E-05
Accessibility staff vs accessibility prospective			
students	2.51173438	0.007082376	0.014164751
Accessibility staff vs accessibilty society	8.298255801	2.84625E-12	5.69249E-12
accessibility staff vs accessibility industry	5.887348316	2.6588E-06	5.31761E-06
	-		
Accessibility parent vs accessibility alumni	1.450261855	0.076012929	0.152025858
Accessibility parents vs accessibility prospective	-		
students	3.460362405	0.000504409	0.001008818
Accessibility parent vs accessibilit society	1.609579947	0.05645977	0.112919541
Accessibility parent vs accessibility industry	1.279498807	0.105611373	0.211222746
	-		
Accessibility Alumni vs Prospective students	2.274352861	0.012716851	0.025433702
Accessibility alumni vs accessibility society	3.563725996	0.00031189	0.000623781
Accessibility alumni vs accessibility industry	2.573028057	0.008502173	0.017004345
Accessibility prospective students vs accessibility			
society	6.053790474	2.24715E-08	4.4943E-08

Accessibility prospective students vs accessibility

industry 4.228705811 0.000188021 0.000376042

Accessibility society vs accessibility industry 0.082234281 0.467602011 0.935204022

Null hypothesis = There is no significance difference between the Accessibility between students, staff, prospective students, alumni, industry representatives, society and parents.

The results show that there are significant differences in the mean scores of most groups on accessibility. Students have significantly lower scores on accessibility compared to staff, parents, society, and industry. Staff has significantly higher scores than parents, alumni, and prospective students. Parents have significantly lower scores than staff, society, and industry. Alumni have significantly lower scores than society and industry. Prospective students have significantly lower scores than society and industry.

The strongest differences were found between the perceptions of accessibility held by the university staff and prospective students, as well as between the perceptions of accessibility held by the university staff and society. In both cases, the differences were statistically significant with a p-value less than 0.05, indicating that these differences are unlikely to be due to chance. On the other hand, there were no significant differences in the perceptions of accessibility between the alumni and prospective students, as well as between the perceptions of accessibility held by parents and society.

Based on these results, it is recommended that efforts be made to improve accessibility for all groups, especially students, alumni, and prospective students who have lower scores. It is also

important to identify the specific areas in which accessibility is lacking and develop targeted interventions to address them.

Goa University should focus on improving interactions with prospective students and society in order to improve perceptions of accessibility. The university should also consider developing targeted strategies for engaging with these stakeholder groups, as well as monitoring and evaluating the effectiveness of these strategies over time.

It is important for Goa University to maintain open lines of communication with all stakeholder groups to ensure that their needs and concerns are being heard and addressed appropriately.

T-test strategic advantage

t-Test:	Two-Sample	Assumi	ng	Unequal		$P(T \le t)$	one-	$P(T \le t)$	two-
Variance	s				t Stat	tail		tail	
Strategic	advantage	student	vs	Strategic	_				
advantag	e staff				4.70441169	7.02162E	2-06	1.40432E	E-05
Strategi	c advantage	student	vs	Strategic	_				
advanta	ge Parent				20.01916913	1.26868E	2-34	2.53736E	2-34
					_				
Strategi	c advantage	student	vs	Strategic	_				
advanta	ge alumni				9.392204596	2.75457E	-16	5.50914E	2-16

Strategic advantage student vs	Strategic
advantage prospective student	25.68030995 7.88841E-60 1.57768E-59
Strategic advantage student vs	Strategic
advantage society	28.74452046 4.45949E-64 8.91897E-64
Strategic advantage student vs	Strategic -
advantage Industry	3.250246318 0.002690295 0.00538059
Strategic advantage staff vs	Strategic
advantage Parent	10.90208809 4.57981E-16 9.15962E-16
Strategic advantage staff vs	Strategic
advantage alumni	2.652829638 0.005044289 0.01008857
Strategic advantage staff vs	Strategic
advantage prospective student	12.40744423 4.20392E-16 8.40784E-16
Strategic advantage staff vs	Strategic
advantage society	15.01313907 1.9361E-19 3.8722E-19
Strategic advantage staff vs	Strategic -
advantage Industry	5.132801673 4.15367E-05 8.30733E-05
Strategic advantage Parent vs	Strategic -
advantage alumni	10.30448109 5.65747E-16 1.13149E-15
Strategic advantage Parent vs	Strategic -
advantage prospective student	0.114958557 0.454489159 0.908978318
Strategic advantage Parent vs	Strategic
advantage society	3.697612177 0.000270532 0.000541064

Strategic advantage Parent vs Strategic	_		
advantage Industry	-10.2629997	1.77367E-08	3.54733E-08
Strategic advantage alumni vs Strategic	_		
advantage prospective student	12.87892875	7.45615E-20	1.49123E-19
Strategic advantage alumni vs Strategic	_		
advantage society	5.27224954	28605E-25	5721E-25
Strategic advantage alumni vs Strategic	_		
advantage			
Industry	.519972107	84428E-06	68856E-06
Strategic advantage prospective student vs	_		
Strategic advantage society	43863E-07	43863E-07	87726E-07
Strategic advantage prospective student vs	_		
Strategic advantage Industry	0.49026602	14846E-08	02969E-07
Strategic advantage society vs Strategic	_		
advantage Industry	1.627213	00484E-09	40097E-08

Null hypothesis = There is no significance difference between the strategic advantage between students, staff, prospective students, alumni, industry representatives, society and parents.

In this case, we can see that for all comparisons except for one ("Strategic advantage student vs Strategic advantage Industry"), the p-values are less than 0.05, which is typically used as a threshold for statistical significance. This suggests that there are significant differences between the means of the two groups being compared.

For example, the "Strategic advantage student vs Strategic advantage parent" comparison has a very small p-value of 2.53736E-34, indicating strong evidence that the means of these two groups are different. The t-statistic of 20.01916913 suggests that the mean for "Strategic advantage student" is much higher than the mean for "Strategic advantage parent".

Similarly, the "Strategic advantage student vs Strategic advantage society" comparison has a very small p-value of 8.91897E-64, indicating strong evidence that the means of these two groups are different. The t-statistic of 28.74452046 suggests that the mean for "Strategic advantage student" is much higher than the mean for "Strategic advantage society".

On the other hand, the "Strategic advantage student vs Strategic advantage Industry" comparison has a p-value of 0.00538059, which is smaller than 0.05, suggesting that there is evidence of a difference between the two groups, but it is not as strong as in the other comparisons. The negative t-statistic (-3.250246318) suggests that the mean for "Strategic advantage student" is lower than the mean for "Strategic advantage Industry".

The t-test results suggest that there are significant differences between the means of most pairs of groups being compared.

These findings suggest that there may be areas where interactions between Goa University and its stakeholders can be improved, particularly in regards to industry perceptions of strategic advantage. It may be beneficial for the university to take steps to address the concerns and improve the perceptions of industry stakeholders. The university could take into consideration the opinions of industry regarding the changing trends and could take a feedback form answered post students internship, which would help the university in getting to know the gap between the academics and the industry.

The University can take note of the significantly higher perceptions of strategic advantage among students, parents, alumni, prospective students, and society, and leverage these positive perceptions to strengthen relationships and engagement with these stakeholders.

Cross Tabulation

Cross-tabulation is a useful tool for identifying patterns and relationships between variables, testing hypotheses, visualizing data, and informing decision-making. Cross-tabulation allows to examine the relationship between two or more variables, providing insights into the nature and strength of these relationships. By presenting data in a clear and concise way, cross-tabulation makes it easier to visualize and interpret patterns and trends, making it a powerful tool for data analysis.

Cross-tabulation of Age (rows) against Recommendations to Goa University (columns)

Age	Likely	Most likely	Neutral	Unlikely	Very	Total
					Unlikely	
18-24 yrs	30	25	40	29	26	150
25-40 yrs	30	12	21	26	13	102
41-56 yrs	12	7	13	27	5	64
57+ yrs	3	1	1	3	5	13
Total	75	45	75	85	49	329

Pearson chi-square test = 24.5951 (12 df, p-value = 0.0168624)

Warning: Less than of 80% of cells had expected values of 5 or greater.

The cross-tabulation above shows the distribution of recommendations to Goa University (columns) across different age groups (rows). The table shows that the highest number of "Likely" recommendations come from the 18-24 age group (30), followed by 25-40 age group (30). On the other hand, the highest number of "Unlikely" recommendations come from the 57+ age group (3). The Pearson chi-square test indicates that there is a statistically significant association between age and recommendations to Goa University (p-value = 0.0168624).

Cross-tabulation of Recommendations to GU (rows) against Stakeholders (columns)

	Alumni	Industry	Parent	Pros.	Society	Staff	Student	Total
				Student				
Likely	10	3	4	10	7	13	28	75
Most	5	0	4	12	1	7	16	45
likely								
Neutral	16	2	5	9	1	7	35	75
Unlikely	10	6	12	10	19	7	21	85
Very	3	3	6	4	9	1	23	49
unlikely								
Total	44	14	31	45	37	35	123	329

Pearson chi-square test = 57.9167 (24 df, p-value = 0.000124975)

The above cross-tabulation shows the distribution of recommendations to Goa University (GU) across different stakeholder associations. The columns represent the various associations with GU,

while the rows represent the different levels of recommendation (ranging from "Likely" to "Very Unlikely").

From the table, we can see that the highest number of recommendations were given by students, with 28 likely and 23 very unlikely recommendations. The second-highest recommendations were given by alumni, with 10 likely and 3 very unlikely recommendations. On the other hand, the lowest recommendations were given by industry, with no "Most Likely" recommendations and only 6 "Unlikely" recommendations.

The Pearson chi-square test result of 57.9167 with 24 degrees of freedom and a p-value of 0.000124975 indicates that there is a statistically significant association between the level of recommendation and the stakeholder association. This means that the likelihood of a stakeholder recommending GU is not independent of their association with GU.

Cross-tabulation of Association with Goa University (rows) against GU's NAAC grade (columns)

	A	A+	A++	В	B+	B++	С	D	Not	Total
									aware	
Alumni	7			3	1	16	1		16	44
Industry	1	2		1	1	2	1		6	14
Parent	4				6	6			15	31
Prosp.	6	3	1		4	7			24	45
Student										
Society	7					10	2		18	37

Staff	2			2	11	19			1	35
Student	22	10	3	4	17	29		2	36	123
Total	49	15	4	10	40	89	4	2	116	329

Pearson chi-square test = 100.081 (48 df, p-value = 1.56625e-005)

The cross-tabulation shows the distribution of the association of different groups with Goa University against their perception of the NAAC grading of the university. The correct NAAC grading of Goa University is B++.

The table shows that among the different groups, students have the highest awareness of the correct NAAC grading, with 29 out of 123 students correctly identifying B++ as the grading. However, a significant number of students (36) were not aware of the correct grading.

Among the other groups, alumni and society members seem to be the most aware of the correct grading, with 16 out of 44 alumni and 10 out of 37 society members correctly identifying B++. On the other hand, industry professionals and parents seem to have the least awareness, with only 2 out of 14 industry professionals and no parents correctly identifying B++.

The Pearson chi-square test indicates that there is a significant association between the groups' association with Goa University and their perception of the NAAC grading (p-value = 1.56625e-005). The test suggests that the association of the groups with the university is related to their perception of the NAAC grading.

Cross-tabulation of Association with Goa University (rows) against Info available on GU website (columns)

				Strongly	Strongly	
	Agree	Disagree	Neutral	Agree	Disagree	Total
Alumni	12	9	19	2	2	44
Indusrty	3	6	3	2		14
Parent	6	10	9	1	5	31
Prospective Student	22	6	9	5	3	45
Society	10	18	8	1		37
Staff	16	9	5	4	1	35
Student	53	19	35	8	8	123
Total	122	77	88	23	19	329

Pearson chi-square test = 50.8102 (24 df, p-value = 0.00111548)

The above cross-tabulation shows the association between the perception of information availability on the Goa University website and the respondents' association with the university. The table indicates that the majority of the respondents agreed that information was available on the website, with the highest agreement coming from students (53) and alumni (12). Conversely, the highest disagreement came from society (18) and parents (10).

The Pearson chi-square test indicates a statistically significant association between the two variables (p-value = 0.00111548). However, the warning suggests that less than 80% of cells had expected values of 5 or greater, indicating that the results should be interpreted with caution.

Overall, the table highlights the importance of ensuring that information is easily accessible on the university's website and that stakeholders are satisfied with the available information.

Cross-tabulation of Association with Goa University (rows) against Ease of navigating website (columns)

				Strongly	Strongly	
	Agree	Disagree	Neutral	Agree	Disagree	ТОТ.
Alumni	11	6	24	1	2	44
Indusrty	4	6	2	1	1	14
Parent	10	9	5	3	4	31
Prospective Students	23	4	9	6	3	45
Society	6	12	9		10	37
Staff	13	11	3	6	2	35
Student	50	18	30	9	16	123
TOTAL	117	66	82	26	38	329

 $Pearson\ chi\ square\ test = 68.6509\ (24\ df,\ p\ value = 3.49349e\ -006)$

The above cross-tabulation shows the association between the respondents' affiliation with Goa University and their views on the ease of navigating the university's website. The rows represent the different groups of respondents, such as alumni, industry, parent, prospective students, society, staff, and current students, while the columns represent the responses on the ease of navigating the website, such as agree, disagree, neutral, strongly agree, and strongly disagree.

A higher number of respondents from all the groups except society, had a positive opinion about the ease of navigating the website, with a total of 75% respondents agreeing or strongly agreeing with the statement. Society was the only group where more respondents disagreed or strongly disagreed than agreed or strongly agreed.

The Pearson chi-square test indicates that there is a significant association between the respondents' affiliation with Goa University and their views on the ease of navigating the website. The p-value is less than 0.05, which indicates that the association is statistically significant.

Cross-tabulation of Association with Goa University (rows) against adequate interaction between GU (columns)

				Strongly	Strongly	
	Agree	Disagree	Neutral	Agree	Disagree	тот.
Alumni	2	11	17	2	12	44
Indusrty		6	4	3	1	14
Parent	3	16	7		5	31
Prospective Students	12	5	22	6		45
Society	6	15	12	1	3	37
Staff	14	7	12		2	35
Student	35	18	60	1	9	123
TOTAL	72	78	134	13	32	329

Pearson chi-square test = 98.7575 (24 df, p-value = 4.88965e-011)

The above cross-tabulation shows the distribution of responses for the Association with Goa University and Adequate interaction between Goa University variables. The rows represent the Association with Goa University, and the columns represent adequate interaction between Goa University.

Overall, the majority of respondents agreed that there is adequate interaction between Goa University, with 72 respondents agreeing and 32 respondents strongly disagreeing. However, there is a high number of neutral responses, with 134 respondents indicating that they are neither in agreement nor disagreement.

Looking at the responses by Association with Goa University, it is evident that alumni and industry respondents were mostly in disagreement, while student and staff respondents were mostly in agreement. Parents and prospective students were somewhat divided, with a significant number of neutral responses.

The Pearson chi-square test shows a significant association between Association with Goa University and Adequate interaction between Goa University, with a p-value of 4.88965e-011.

Conclusion

Based on the regression table, we can see that all four variables (Awareness, transparency, accessibility, and strategic advantages) have a statistically significant effect on the overall effectiveness of interactions between Goa University and its stakeholders. Specifically, the regression analysis suggests that accessibility and strategic advantages have the strongest positive impact on the effectiveness of interactions, followed by transparency and awareness.

Based on the results of the ANOVA and t-test analyses, it can be concluded that there is a significant difference in the levels of awareness, transparency, accessibility, and strategic advantage among the different stakeholders of Goa University.

The ANOVA test results suggest that there is a significant overall difference in the mean scores of the four variables across the stakeholder groups. Specifically, the mean scores for awareness, transparency, accessibility, and strategic advantage are significantly different between the stakeholder groups.

Furthermore, the t-test results indicate that there are significant differences in the mean scores of each variable between specific stakeholder groups. For example, the mean score for strategic advantage is significantly different between the student and staff groups, student and parent groups, student and alumni groups, student and prospective student groups, student and society groups, staff and industry groups, staff and society groups, staff and alumni groups, staff and prospective student groups, parent and alumni groups, alumni and prospective student groups, alumni and society groups, alumni and industry groups, and prospective student and industry groups.

Therefore, the research project suggests that the interactions between Goa University and its stakeholders are effective in terms of raising awareness, promoting transparency, increasing accessibility, and providing strategic advantages to different stakeholder groups. However, the nature and level of effectiveness vary between the different stakeholder groups, and the university should focus on addressing the specific needs and preferences of each group to ensure maximum effectiveness of its interactions.

Recommendations

Based on the findings, here are some recommendations for improving the effectiveness of interactions between Goa University and its stakeholders:

Increase Awareness: It is recommended that Goa University take steps to increase awareness about its activities and achievements among its stakeholders. For example, the university can use social media platforms to regularly update stakeholders on its research and academic programs, collaborations, and achievements. For the existing students, the University could have more interactive sessions and events wherein the students get a chance to know the various departments and infrastructure available at the campus. For the prospective students, the University could have interactive sessions throughout the years with various colleges in creating awareness of the admissions eligibility criteria and the process. For Industry, they could be welcomed more often to the premises to deliver talks, and our students could also make visits to their industries as part of field trips. For society to know more, we should strengthen our media presence that will help in boosting our presence across.

Enhance Transparency: Goa University should take measures to enhance transparency in its operations and decision-making processes. For example, it can make information about its finances, policies, and decision-making processes easily accessible to stakeholders. The university can also conduct regular stakeholder meetings and consultations to obtain feedback and suggestions. The University should make known its mission and vision to its stakeholders.

Improve Accessibility: The University should work towards improving accessibility to its services and programs for all stakeholders. For example, it can provide online resources and support services to students who are unable to attend on-campus events. The university can also offer flexible schedules and remote learning options to accommodate the needs of working

professionals. GU should provide timely information regarding the admissions and other important dates to their prospective students. The university should be responsive to the needs and concerns of the faculty and staff community.

During the survey we also managed to find out that majority of the alumni preferred to have an independent alumni association for the each schools. It's the need of the hour that the alumni get together and form a strong association. Atleast in the case of MBA programme, it would be great if the association is formed at the earliest. This will give more scope for the future students to benefit from their external connect. This will also help in bridging the gap between the university standards and the outside world requirements.

Utilize Strategic Advantages: Goa University should leverage its strategic advantages to build strong partnerships with its stakeholders. For example, it can collaborate with local businesses and organizations to create internship and employment opportunities for its students.

The university can also establish partnerships with other academic institutions to enhance its research capabilities and academic programs. While that's external, Goa University should also collaborate within itself too. There are many schools and departments within the University which need to unite together for stronger understanding and togetherness.

Goa University could also help in organizing various refreshers courses to its alumni to create a better bonding and creating a self of belongingness. Goa University should ensure effective, fair and ethical practice at campus and should consider the opinion of the staff and faculties for the betterment of the institution. For the students, University should provide a healthy leaning environment and also should help them in providing them with industry relevant competences.

For the society, the University could work on projects which would be in interest of the society as well as the general public which would help both –university and the stakeholders. This will also bridge the gap between the general public about the perceptions regarding the university.

By implementing these recommendations, Goa University can improve its interactions with stakeholders and foster stronger relationships with them. This, in turn, can lead to increased support, engagement, and overall success for the university and its stakeholders.

Work done & Learnings

During my internship at Goa Business School, I had the opportunity to work on a range of projects focused on creating awareness about the MBA program and engaging with potential students, working on placements, designing an alumni association and working on an independent study – Effectiveness of interactions between Goa University and its stakeholders. The following are few of the work done during the two-month period at the Goa University.

Creating awareness of the Goa Business School and MBA Programme via social media: This is an important task as social media is a powerful tool for creating awareness and engaging with potential students. By using social media platforms, you were able to reach a wider audience and generate interest in the MBA program.

Designing an admission committee comprising first-year MBA students: This is an innovative approach to managing admissions. By involving the students in the admissions process, you were able to create a sense of ownership and responsibility among them. This is a great way to get students engaged and involved in the school community.

Streamlining the admissions committee: By starting the admissions process early in the academic year, you were able to create a more efficient and effective system. This ensured that the admissions process was well-organized, and prospective students had all the information they needed.

Working on a Sustainability Conclave: This is a great initiative as sustainability is an important issue that affects everyone. By organizing a seminar, you were able to create awareness about sustainability and its importance. The use of WhatsApp marketing strategy was also innovative and helped to generate interest in the event.

Designing a Public Relations cell for the MBA program: This is a great initiative as it allows for the marketing of the program through various forms of media, which can help to increase awareness and attract potential students.

Designing a Placement Committee for the MBA Program: This is an important task as it helps to ensure that students are able to secure internships and job opportunities. Your work in connecting with more than 230 companies and securing internships for all first-year students is commendable.

Designing an Alumni Association for the MBA program: This is an important initiative as it helps to build a sense of community and engagement among past and current students. Your interactions with alumni and the interest they showed in being part of the association again is a testament to the value of this initiative.

Writing a book on the MBA alumni and their success stories: This is an innovative and impactful way to showcase the successes of the program and its alumni. It can serve as an inspiration to current and potential students, and help to increase the program's reputation.

Driving resource persons for the Fomento Lecture Series: This is a valuable task as it helps to ensure the smooth running of important events and allows for networking opportunities.

Overall, your work during the internship at Goa Business School was diverse, impactful, and showed a range of skills and abilities. Your initiatives in marketing the MBA program, securing internships and job opportunities, building an alumni association, and writing a book on alumni successes are all commendable and demonstrate your commitment to the program and its success.

Learnings

From this project, there are several key learnings that can be applied to future research and practical projects.

Firstly, it is essential to conduct thorough research and analysis before embarking on any project or initiative. In this project, the research team conducted extensive surveys and data analysis to understand the perceptions and preferences of different stakeholder groups towards the interactions with Goa University. This approach enabled the team to gain valuable insights that informed the recommendations for improving the effectiveness of interactions. Therefore, it is essential to ensure that research is at the heart of any project or initiative.

Secondly, it is crucial to consider the specific needs and preferences of different stakeholder groups when designing strategies and initiatives. The findings of this project revealed significant differences in the perceptions and preferences of different stakeholder groups, such as students, staff, alumni, parents, prospective students, and society. Therefore, it is essential to tailor initiatives and strategies to address the specific needs and preferences of each group. This approach can help to increase the effectiveness of interactions and foster stronger relationships with stakeholders.

Thirdly, transparency, accessibility, awareness, and strategic advantages are critical factors in building effective interactions between organizations and stakeholders. The regression analysis revealed that these four factors had a significant impact on the overall effectiveness of interactions between Goa University and its stakeholders. Therefore, organizations should focus on enhancing transparency, accessibility, awareness, and strategic advantages in their interactions with stakeholders to improve engagement, support, and overall success.

Fourthly, collaboration and partnerships are essential for the success of any initiative or project. The recommendations of this project emphasized the importance of leveraging strategic advantages to build partnerships with stakeholders, such as local businesses, organizations, and other academic institutions. Collaboration and partnerships can help to create opportunities for students, faculty, staff, and alumni, leading to increased engagement, support, and success.

Lastly, it is essential to ensure that initiatives and strategies are ethical, fair, and effective. The recommendations of this project emphasized the importance of ensuring ethical, fair, and effective practices at the University. Organizations should prioritize the opinions and concerns of their stakeholders to foster a sense of belongingness and create a healthy learning environment for all.

In conclusion, this project highlighted the importance of conducting thorough research, tailoring initiatives to specific stakeholder groups, enhancing transparency, accessibility, awareness, and strategic advantages, fostering collaborations and partnerships, and ensuring ethical, fair, and effective practices. By applying these learnings, organizations can improve their interactions with stakeholders, foster stronger relationships, and achieve greater success.

Annexure I

Designing an Alumni Association for MBA in Goa Business School			
MINUTES	OF	THE	MEETING
(1st meeting with the MBA alumni to discuss the idea of formation)			
Date: April 8, 2023			
Time: 10 a.m.			
Location: Margao			
Attendees:			
Allan D'Cruz			
Jeniton D'Silva			
Pavan Hegde			
Vignesh Palni			
Godfrey Gomes			
Parischit Phaldesai			
Ritinha Pereira			
Avdhut Padwalkar			
Prasad Mandrekar			
Agenda:			
To discuss the idea of formati	on of the Alumn	i Association for MBA Pr	ogram of Goa University.

The meeting was called to order by Allan D'Cruz at 10 a.m.

Introduction:

Allan D'Cruz introduced the alumni to the gathering as the members were from different batches.

Concept and Idea:

Jeniton D'Silva briefed the idea and concept of having an Alumni Association to the members, reading out the drafted mission, vision, and objectives for the formation of the association. All the members agreed towards the drafted mission, vision, and objectives for the formation of the alumni. However, a time frame of a month was also given to share their opinion and views to further concretise the draft. The members shall contact Jeniton and propose if there are any changes in the drafted mission, vision, and objectives.

Rules and Regulations:

Allan spoke on the formation of rules and regulations for safe functioning of the alumni association and took the initiative of getting the rules and regulations drafted using the Chemistry department alumni association rules as a reference. Allan was assured to present the drafted rules and regulations for the next meeting.

Open Discussion:

During the open discussion round, Pavan Hegde suggested that the main aim of the alumni association should not be just for the sake of the university project purpose but there has to be continuity maintained, and more members need to join the group. All the members agreed to the same.

Ritinha suggested that for the next meeting, there has to be an invite or a flyer prepared to invite the members so that more members join in to formalize the association.

Jeniton suggested that the committee be selected once the rules and regulations and registration of the society falls in place.

Next Meeting:

The next meeting was scheduled for June, 2023, at Panaji at 10 a.m.

The meeting was adjourned at 11 a.m.

Respectfully submitted,

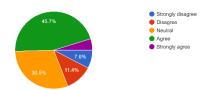
Allan D'Cruz

Annexure II

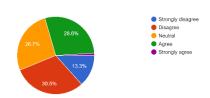
Effectiveness of interactions between Goa University and its stakeholders

Students

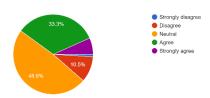
The university provides a welcoming and inclusive environment for all students.



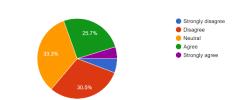
The university listens to and responds to student feedback and concerns effectively and timely.



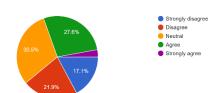
Goa University policy decisions are often not known to decision makers



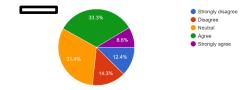
Goa University circulars are ambiguous and not clear



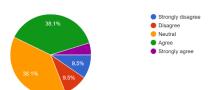
Goa University provides me with adequate resources to become employable



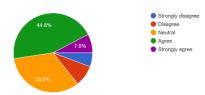
The university provides adequate resources and support for students to succeed academically.



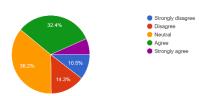
Goa University ensures effective, fair and ethical practice at campus.



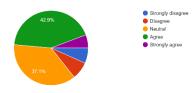
 $\label{thm:constraints} There is a collaboration of various schools at Goa University along with the administration.$



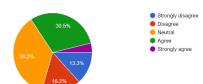
There is a strong collaboration of various disciplines within the Goa University. (Eg Commerce & MBA or MBA & FS or Konkani and French etc)



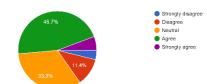
The university takes appropriate measures to ensure the safety and well-being of its students.



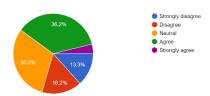
The university values and respects student opinions and ideas.



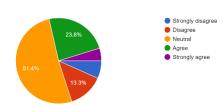
University provides information to the students on various schemes provided by the Government and industry.



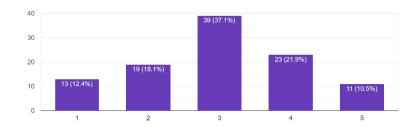
The syllabus taught at GU is relevant to the industry



The channels of communication within Goa University are resilient to external influence.

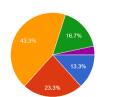


How much educational value is provided to the students relative to fees paid?



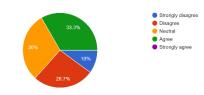
(Parents)

The university is transparent with my ward's education

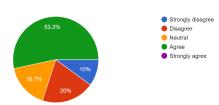




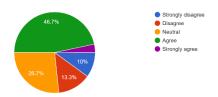
Goa University provides industry relevant competencies



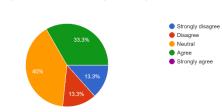
Goa University ensures an effective fair and ethical practices at campus.



Goa University provides a healthy learning environment

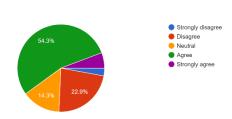


Goa University is concerned with the safety and security of students

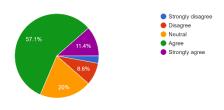


(Faculty)

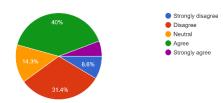
Goa University communicates effectively with the faculty and staff members.



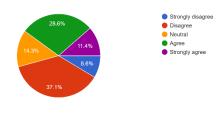
Goa University ensures effective, fair and ethical practice at campus.



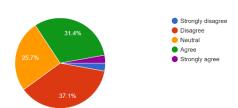
There is a strong collaboration of various disciplines within the Goa University. (Eg Commerce & MBA or MBA & FS or Konkani and French etc)



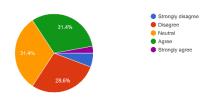
There is a collaboration of various schools at Goa University along with the administration.



The university values and respects the opinions and ideas of faculty and staff members.

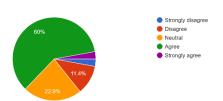


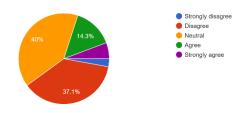
The university is responsive to the needs and concerns of the faculty and staff community.



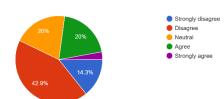
Goa University policy decisions are often not known to decision makers

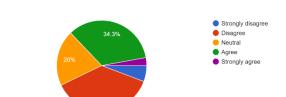
The university takes appropriate measures to ensure the safety and well-being of faculty and staff members.





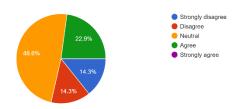
Goa University circulars are ambiguous and not clear





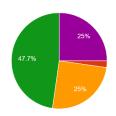
There is a collaboration of various schools at Goa University along with the administration.

Goa University decision making process is resilient to external influence. (Beyond aforementioned stakeholders)



(Prospective Students)

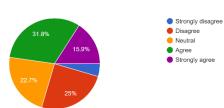
Goa University is a respectable institution



Strongly disagreeDisagreeNeutral

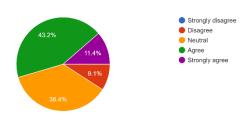
Agree

Strongly agree

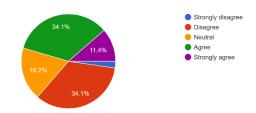


Goa University makes adequate effort to attract new students

Goa University provides me adequate resources to become employable



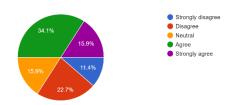
Goa University provides admission/administration information in a timely manner



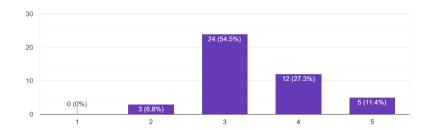
Goa University provides the course of study relevant to my field of interest.



Goa University is creating awareness in undergraduate colleges of the various offered courses at the university campus

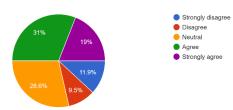


how much educational value is provided to the students relative to fees paid?

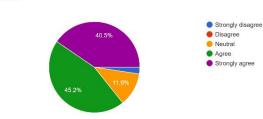


(Alumni)

I feel like coming back to Goa University for nostalgia and love for the institution

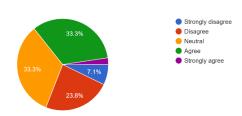


Alumni should be involved with university.

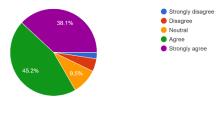


There is a strong need to form an alumni association for the individual schools.

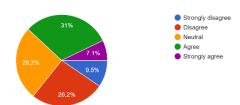
There is a collaboration of various schools at Goa University along with the administration.



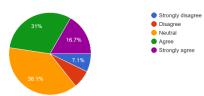
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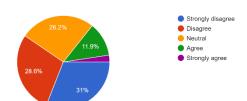
There is a strong collaboration of various disciplines within the Goa University. (Eg Commerce & MBA or MBA & FS or Konkani and French etc)



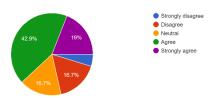
The overall student experience has improved since I graduated.



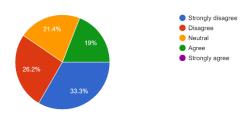
The existing model for alumni to communicate with the university is adequate



I feel Goa University is relevant to me even after graduation.

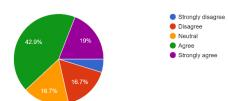


 $\label{thm:condition} Goa\ University\ does\ enough\ for\ its\ alumni\ in\ helping\ them\ in\ their\ career\ advancements\ through\ refresher/\ upskilling\ courses\ and\ solving\ problems$

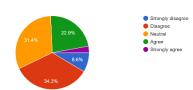


Society

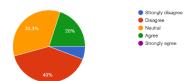
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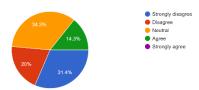
Goa University addresses the needs and concerns of the community through its programs and initiatives



Goa University values and respects the input and feedback of the community in its decision-making processes

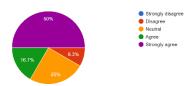


I am satisfied with the level of involvement and engagement that Goa University has with the local community

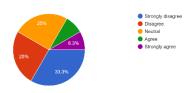


Industry

GU students have to unlearn certain information that is taught, to be successful in the industry



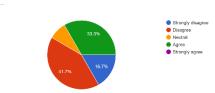
Industry has adequate say in the functioning of the university



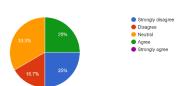
Goa University students find it easy to integrate into industry .



Goa University offers relevant short/ long term courses to upskill the working professionals in various industries



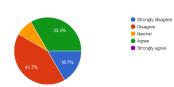
Goa University infrastructure is available for the use of industry (Eg. Science laboratories for various testing or auditoriums, sports infrastructure etc)



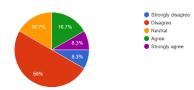
Goa University conducts Goa centric research. (Eg. Feni policy or testing of soil, water, air, etc of Goa)



Goa University talent is available for the use of industry (Eg. Solving business problems, making policy decisions etc)

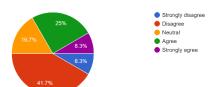


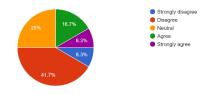
Goa University is well integrated into the industry



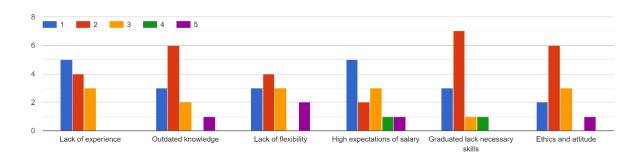
Syllabus taught at Goa University is relevant to the industry

GU students are well prepared to face industry oriented challenges

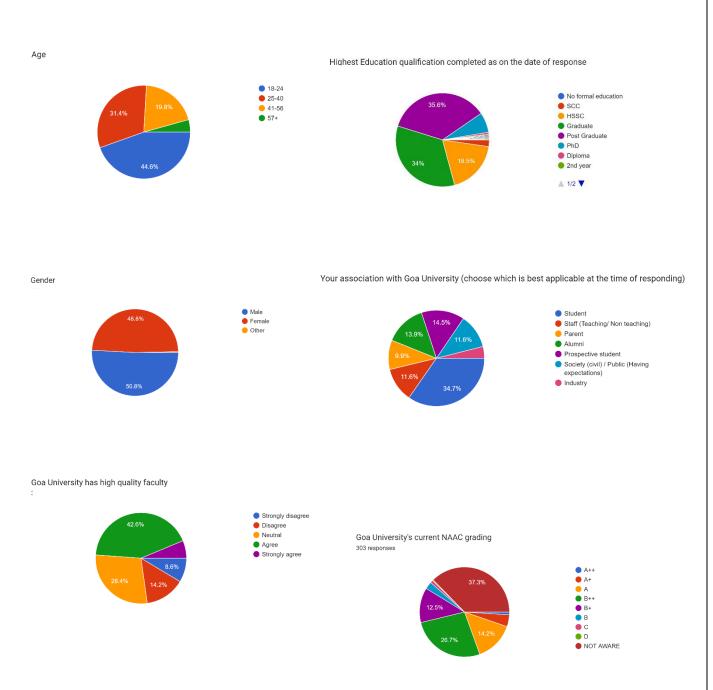




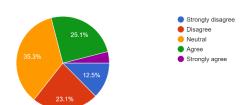
Based on your experience of recruiting Goa University students, kindly rank any of the following gaps, if observed



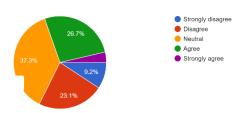
General



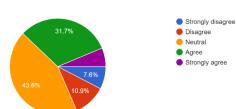
Goa University has a strong media presence (in Goa)



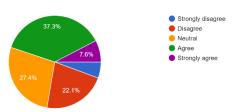
Goa University creates timely awareness of various policies and the guidelines $\ensuremath{^{\circ}}$



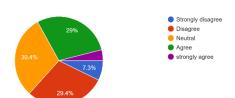
Goa University faculty has international collaborations, patents, scientists etc. 303 responses



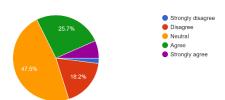
All the information about Goa University is available on its website for public consumption 303 responses



Efforts are being made by Goa University to create awareness regarding its various resources available on campus (Library, counselling, Guest House etc)

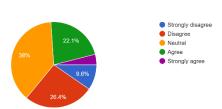


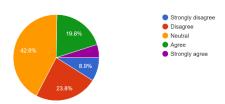
RTI is the only way to get information from Goa University



Student/staff/ stakeholders grievances are addressed instantly.

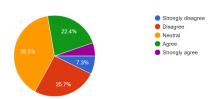
There is a frequent communication between Goa University and its stakeholders (Policies, courses, job placements, industry interaction, etc.)

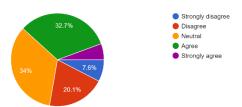




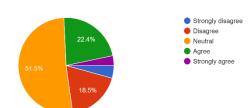
Goa University has an effective feedback/ response system to any query raised with it (eg. For student, information about a course. For Govt, info ne...fo sought to fulfill their duties more effectively.)

I have heard of/ used research projects conducted by Goa University.

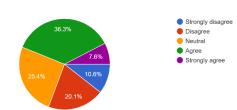




The requested information is disseminated in a timely manner.

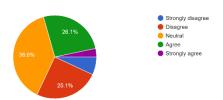


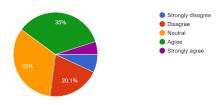
It is easy to navigate the Goa University website.



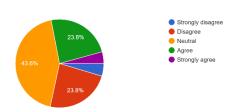
It is easy to find and access to resources and information related to specific course or program of study at GU .

The policies and decision making process are easily accessible. (Eg. University circulars, minutes of various meetings. etc)

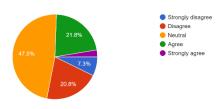




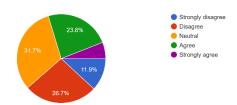
I often find conflicting information from official university sources.



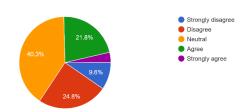
Goa University has a strategy in place to match the dynamic external environment (policies, guidelines, curriculum, etc.).



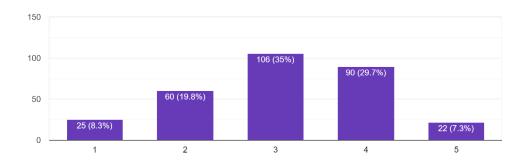
Goa University vision is known to me



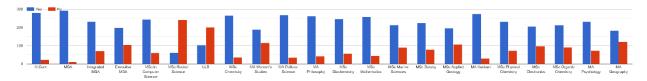
There is adequate interaction between Goa University and its stakeholders



What is your overall perception of Goa University?



Do you think Goa University offers following courses on campus?



Are you aware Goa University provides the following facilities

